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5, , ,	UΖ
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CPMP Non-State Grantee Certifications

Many elements of this document may be completed electronically, however a signature must be manually applied and the document must be submitted in paper form to the Field Office.

This certification does not apply. This certification is applicable.

NON-STATE GOVERNMENT CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing -- The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential antidisplacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

Drug Free Workplace -- It will or will continue to provide a drug-free workplace by:

- Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
- Establishing an ongoing drug-free awareness program to inform employees about -
 - The dangers of drug abuse in the workplace;
 - The grantee's policy of maintaining a drug-free workplace;
 - Any available drug counseling, rehabilitation, and employee assistance programs; and
 - The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
- Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph 1;
- Notifying the employee in the statement required by paragraph 1 that, as a condition of employment
 - under the grant, the employee will a. Abide by the terms of the statement; and
 - Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
- Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 4(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;
- Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph
 - (b), with respect to any employee who is so convicted –
 a. Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
 - Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
- Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1, 2, 3, 4, 5 and 6.

Anti-Lobbying -- To the best of the jurisdiction's knowledge and belief:

TI-LOBDYING -- To the Dest or the Jurisdiction's knowledge and Delier:

No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement. cooperative agreement;

cooperative agreement;
If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and

10. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan -- The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

	5/19/05
Signature/Authorized Official	Date
Charles Man	
Charles V. Ryan	
Name	
Mayor	
Title	
36 Court Street	
Address	
Springfield, MA 01103	
City/State/Zip	
413/787-6100	

Telephone Number

This	certif	ication	does	not a	pply
This	certif	ication	is ap	plicab	le.

Specific CDBG Certifications

The Entitlement Community certifies that:

 $\textbf{Citizen Participation --} \ \text{It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.$

Community Development Plan -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

Following a Plan -- It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

- 11. Maximum Feasible Priority With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
- 12. Overall Benefit The aggregate use of CDBG funds including section 108 guaranteed loans during program year(s) 2006, 2007, 2008, (a period specified by the grantee consisting of one, two, or three specific consecutive program years), shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
- 13. Special Assessments It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

- 14. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
- 15. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

Compliance With Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of part 35, subparts A, B, J, K and R, of title 24;

Compliance with Laws -- It will comply with applicable laws.

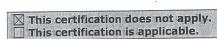
Signature/Authorized Official
Charles V. Ryan
Name
Mayor
Title
36 Court Street
Address
Springfield, MA 01103
City/State/Zip
413/787-6100

Telephone Number

5/19/05

Date

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OPTIONAL CERTIFICATION CDBG

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having a particular urgency as specified in 24 CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities, which are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

Signature/Authorized Official	Date
Name	
Title	
Address	
City/State/Zip	
Telephone Number	

This	certifi	cation	does	not ap	ply
X This	certifi	cation	is app	licabl	e.

Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If the participating jurisdiction intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

Eligible Activities and Costs -- it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR \S 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in \S 92.214.

Appropriate Financial Assistance — before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

Signature/Authorized Official
Charles V. Ryan
Name
Mayor
Title
36 Court Street
Address
Springfield, MA 01103
City/State/Zip
413/787-6100
Telephone Number

5/19/05

Date

☐ This certification does not apply. ☐ This certification is applicable.

HOPWA Certifications

The HOPWA grantee certifies that:

Activities -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

Building -- Any building or structure assisted under that program shall be operated for the purpose specified in the plan:

- For at least 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,
- 2. For at least 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

Signature/Authorized Official
Charles V. Ryan
Name
Mayor
Title
36 Court Street
Address
Springfield, MA
City/State/Zip
413/787-6100

5/19/05

Date

Telephone Number

☐ This certification does not apply. ☐ This certification is applicable.

ESG Certifications

I, Charles V. Ryan, Chief Executive Officer of Springfield, MA certify that the local government will ensure the provision of the matching supplemental funds required by the regulation at 24 *CFR* 576.51. I have attached to this certification a description of the sources and amounts of such supplemental funds.

I further certify that the local government will comply with:

- The requirements of 24 CFR 576.53 concerning the continued use of buildings for which Emergency Shelter Grants are used for rehabilitation or conversion of buildings for use as emergency shelters for the homeless; or when funds are used solely for operating costs or essential services.
- 2. The building standards requirement of 24 CFR 576.55.
- 3. The requirements of 24 *CFR* 576.56, concerning assurances on services and other assistance to the homeless.
- 4. The requirements of 24 *CFR* 576.57, other appropriate provisions of 24 *CFR* Part 576, and other applicable federal laws concerning nondiscrimination and equal opportunity.
- 5. The requirements of 24 *CFR* 576.59(b) concerning the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970.
- The requirement of 24 CFR 576.59 concerning minimizing the displacement of persons as a result of a project assisted with these funds.
- The requirements of 24 CFR Part 24 concerning the Drug Free Workplace Act of 1988.
- 8. The requirements of 24 CFR 576.56(a) and 576.65(b) that grantees develop and implement procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted with ESG funds and that the address or location of any family violence shelter project will not be made public, except with written authorization of the person or persons responsible for the operation of such shelter.
- The requirement that recipients involve themselves, to the maximum extent practicable and where appropriate, homeless individuals and families in policymaking, renovating, maintaining, and operating facilities assisted under the ESG program, and in providing services for occupants of these facilities as provided by 24 CFR 76.56.
- 10. The requirements of 24 CFR 576.57(e) dealing with the provisions of, and regulations and procedures applicable with respect to the environmental review responsibilities under the National Environmental Policy Act of 1969 and related

authorities as specified in 24 CFR Part 58.

- 11. The requirements of 24 CFR 576.21(a)(4) providing that the funding of homeless prevention activities for families that have received eviction notices or notices of termination of utility services will meet the requirements that: (A) the inability of the family to make the required payments must be the result of a sudden reduction in income; (B) the assistance must be necessary to avoid eviction of the family or termination of the services to the family; (C) there must be a reasonable prospect that the family will be able to resume payments within a reasonable period of time; and (D) the assistance must not supplant funding for preexisting homeless prevention activities from any other source.
- 12. The new requirement of the McKinney-Vento Act (42 USC 11362) to develop and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent such discharge from immediately resulting in homelessness for such persons. I further understand that state and local governments are primarily responsible for the care of these individuals, and that ESG funds are not to be used to assist such persons in place of state and local resources.
- 13. HUD's standards for participation in a local Homeless Management Information System (HMIS) and the collection and reporting of client-level information.

I further certify that the submission of a completed and approved Consolidated Plan with its certifications, which act as the application for an Emergency Shelter Grant, is authorized under state and/or local law, and that the local government possesses legal authority to carry out grant activities in accordance with the applicable laws and regulations of the U. S. Department of Housing and Urban Development.

Signature/Authorized Official Charles V. Ryan	[
Name	
Mayor	
Title	
36 Court Street	
Address	
Springfield, MA 01103	
City/State/Zip	
413/787-6100	

5/14/05 Date

Telephone Number

This					
⋈ This	certifi	cation	is ap	plica	ble.

APPENDIX TO CERTIFICATIONS

Instructions Concerning Lobbying and Drug-Free Workplace Requirements

Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Drug-Free Workplace Certification

By signing and/or submitting this application or grant agreement, the grantee is providing the

The certification is a material representation of fact upon which reliance is placed when the agency awards the grant. If it is later determined that the grantee knowingly rendered a false certification, or otherwise violates the requirements of the Drug-Free Workplace Act, HUD, in addition to any other remedies available to the Federal Government, may take action authorized under the Drug-Free Workplace Act.

Workplaces under grants, for grantees other than individuals, need not be identified on the certification. If known, they may be identified in the grant application. If the grantee does not identify the workplaces at the time of application, or upon award, if there is no application, the grantee must keep the identity of the workplace(s) on file in its office and make the information available for Federal inspection. Failure to identify all known workplaces constitutes a violation of the grantee's drug-free workplace requirements.

Workplace identifications must include the actual address of buildings (or parts of buildings) or other sites where work under the grant takes place. Categorical descriptions may be used (e.g., all vehicles of a mass transit authority or State highway department while in operation, State employees in each local unemployment office, performers in concert halls or radio stations).

If the workplace identified to the agency changes during the performance of the grant, the grantee shall inform the agency of the change(s), if it previously identified the workplaces in question (see

paragraph three).

The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant: Place of Performance (Street address, city, county, state, zip code) Check if there are workplaces on file that are not identified here. The certification with regard to the drug-free workplace is required by 24 CFR part 21.

Place Name	Street	City	County	State	Zip
Office of Community Development	36 Court Street	Springfield	Hampden	MA	01103
Office of Housing and Neighborhood Services	1600 East Columbus Avenue	Springfield	Hampden	MA	01103
Office of Health and Human	95 State Street	Springfield	Hampden	MA	01103
Services					

Definitions of terms in the Nonprocurement Suspension and Debarment common rule and Drug-Free Workplace common rule apply to this certification. Grantees' attention is called, in particular, to the following definitions from these rules: "Controlled substance" means a controlled substance in Schedules I through V of the Controlled Substances Act (21 U.S.C. 812) and as further defined by regulation (21 CFR 1308.11 through 1308.15); "Conviction" means a finding of guilt (including a plea of *nolo contendere*) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of the Federal or State criminal drug statutes; "Criminal drug statute" means a Federal or non-Federal criminal statute involving the manufacture, distribution, dispensing, use, or possession of any

3 1 - 3

controlled substance; "Employee" means the employee of a grantee directly engaged in the performance of work under a grant, including:

a. All "direct charge" employees;

b. all "indirect charge" employees unless their impact or involvement is insignificant to the performance of the grant; and

c. temporary personnel and consultants who are directly engaged in the performance of work under the grant and who are on the grantee's payroll. This definition does not include workers not on the payroll of the grantee (e.g., volunteers, even if used to meet a matching requirement; consultants or independent contractors not on the grantee's payroll; or employees of subrecipients or subcontractors in covered workplaces).

Note that by signing these certifications, certain documents must completed, in use, and on file for verification. These documents include:

1. Analysis of Impediments to Fair Housing

Telephone Number

Citizen Participation Plan
 Anti-displacement and Relocation Plan

Signature/Authorized Official
Mariles V Mycan
Charles V. Ryan
Name
Mayor
Title
36 Court Street
Address
Springfield, MA 01103
City/State/Zip
413/787-6100

. . . .

Complete the fillable fields (blue cells) in the table below. The other items are pre-filled with values from the Grantee Information Worksheet.

Date Submitted: 5/15/200		nation Works	Т	ype of S	ubmission	
Date Received by state			Application		Pre-application	
Date Received by HUD			☐ Constructi	on	Construction	
			Non Const	ruction	Non Construction	
. Applicant li	nforma	tion				
Charles V. Ryan, Mayor					Who shows a second seco	
36 Court Street	in the second	1	DUNS Numbe	r: 0730	11921	
yo court street			Office of Com	munity [Development	
Springfield	Massach	nusetts	Office of Hous	sing and	Neighborhood Service	
01108	Country					
Employer Identification	Number (EIN):	Hampden			
04-6001415	1		07/05			
Applicant Type:			Specify Other Type if necessary:			
Local Government: Municip	pality					
II. Program Fu Catalogue of Federal Dome Areas Affected by Project(s	estic Assist	ance Numbers	Descriptive Ti	tle of Ap	U.S. Department of Urban Development plicant Project(s); nding	
Community Developm			14.218 Entit			
CDBG Program			Project(s)Lo	of Areas w or Mod	Affected by CDBG derate Income areas in	
			Springfield			
\$CDBG Grant Amount \$4,		\$Additional HU Leveraged	THE RESERVE OF THE PROPERTY OF		ibe Entitlement funds mmunity development ties	
		Leveraged	THE RESERVE OF THE PROPERTY OF	for co activi	mmunity development ties	
\$Additional Federal Funds	Leveraged	_everaged \$1,500,000	\$Additional S \$53,500,000 \$Grantee Fur	for co activi tate Fun ids Lever	mmunity developmen ties ds Leveraged -aged	
\$CDBG Grant Amount \$4, \$Additional Federal Funds \$Locally Leveraged Funds \$Anticipated Program Inco	Leveraged \$10,112,0	\$1,500,000 00	\$Additional S \$53,500,000 \$Grantee Fur	for co activi tate Fun ids Lever	mmunity developmen ties ds Leveraged	

Home Investment Partnerships Program		14.23	14.239 HOME		
HOME Program		Proje	Description of Areas Affected by HOME Project(s)Low or Moderate Income households throughout Springfield		
\$HOME Grant Amount \$1,794,181	\$Additional H Leveraged		entitlement funds		
\$Additional Federal Funds Leveraged			itional St 115,000	ate Funds Leveraged	
\$Locally Leveraged Funds	dinas	\$Gra	ntee Fun	ds Leveraged	
\$Anticipated Program Income \$75,000		\$8,50	Other (Describe) ADDI \$49,988 Private \$8,500,000		
Total Funds Leveraged for HOME	-based Proje	ct(s) \$	22,615,0	00	
Housing Opportunities for Pe AIDS	ople with		41 HOPW		
HOPWA Project Titles		Proje Fran	ect(s) Ha klin Cour		
\$HOPWA Grant Amount \$433,000	\$Additional H Leveraged	IUD Grai	it(s)	Describe Entitlement funding for programs for persons with HIV/AIDS	
\$Additional Federal Funds Leveraged		\$Add	\$Additional State Funds Leveraged		
\$Locally Leveraged Funds		\$Gra	\$Grantee Funds Leveraged		
\$Anticipated Program Income		Othe	r (Describ	e)	
Total Funds Leveraged for HOPWA-i	pased Project(s) \$433	.000		
Emergency Shelter Grants Pr	ogram	14.2	31 ESG		
ESG Project Titles		Proje	ription of a ect(s) Low agfield	Areas Affected by ESG and moderate income areas in	
\$ESG Grant Amount \$Addi \$183,129 \$3,90	tional HUD Gr 6,415			Describe	
\$Additional Federal Funds Leverage	d	\$Additional State Funds Leveraged			
\$Locally Leveraged Funds		\$Grantee Funds Leveraged			
\$Anticipated Program Income		Other (Describe)			
Total Funds Leveraged for ESG-bas	ed Project(s) s	3,906,4	15		
Congressional Districts of:	I	s applic	ation subj	ect to review by state	
2 nd Massachusetts 2 nd Mas		Yes	E Order 1.	2372 Process? lication was made available to	
Is the applicant delinquent on any debt? If "Yes" please include an addocument explaining the situation	dditional	j ies	the state	EO 12372 process for review	
		No N/A	Program	is not covered by EO 12372 has not been selected by the	
☐ Yes 🔲 No			state for		

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luan		Gerena
Director	413-787-6500	413-787-6027
	hall www.springfieldcityhall.com	Other Contact: Kathleen Lingenberg
Signature of Authorized Rep	presentative	Date Signed

Narrative Responses

GENERAL

Executive Summary

The Executive Summary is optional, but encouraged. If you choose to complete it, please provide a brief overview that includes major initiatives and highlights that are proposed during the next year.

Program Year 1 Action Plan Executive Summary:

The City of Springfield is a federal entitlement Community designated to receive federal funds by the US Department of Housing and Urban Development. These annual entitlement funds are Community Development Block Grant (CDBG), Home Investment Partnership funds (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA). Although each of these funds has specific eligibility restrictions, the federal resources are intended to benefit low and moderate income residents and improve areas of low and moderate income concentration.

Annually the City must assess its community needs, seek public input, and devise a strategy to accomplish priority projects. The Annual Action Plan must be consistent with a five year Consolidated Plan. This year is the first year of implementation of the City's most recent Consolidated Plan, which covers the period July1, 2205 - June 30, 2010. Core components within the Consolidated Plan include:

- 1. Human Capital: Invest in residents to enable people at all income levels to lead healthy, productive lives. Offer support to households and build capacity of community-based organizations to better support vulnerable populations.
- 2. Neighborhoods: Enhance the quality of life in Springfield's neighborhoods including public places, infrastructures, and housing stock. Ensure neighborhoods are good places to live, work and recreate.
- 3. Economic Development: Expand economic opportunities, especially employment opportunities, for low and moderate income residents through efforts to attract, retain and expand small businesses in neighborhood business districts and larger commercial and industrial establishments throughout the City.

The Annual Plan puts forth the activities to be undertaken during the period July 1, 2005 – June 30, 2006. The City has proposed allocated resources for a comprehensive array of activities to accomplish objectives in each of these three areas. Highlight of these activities include:

1. Human Capital Investment:

Within the action plan, the City has proposed extensive programming to improve the lives of low-income residents. Programs which impact the health of youths, elders, and programs which increase employment opportunities are highlighted. Program examples include Youthbuild, a GED program for low-income Hispanic youths, and an elder in-home support program,

2. Neighborhoods:

The Consolidated Plan identified the need to make Springfield neighborhoods a good place to live, work, and recreate. Programs and projects proposed this year include a substantial investment in a public park, a significant proactive code enforcement initiative, and a program targeted at the redevelopment of abandoned buildings and vacant lots.

3. Economic Development:

Economic Development activities are designed to increase the availability of employment opportunities for low-and moderate income persons. Programs proposed within this Annual Plan include technical assistance funds to microenterprises, operating support for two neighborhood CDC's, the redevelopment of commercial corridors and Brownfields remediation.

Please note: The accomplishment of these objectives is dependent on the availability of funds. The priorities and accomplishments outlined in this document are based upon assumed funding levels and approval of the Neighborhood Revitalization Strategic Area (NRSA) application. The City reserves the right to revise and reallocate its funding priorities and allocations if the City's Neighborhood Revitalization Strategic Area (NRSA) application is not approved as submitted.

Available Funds

SOURCES	Amounts
2005 - 2006 CDBG Entitlement	\$4,725,709.00
2004 - 2005 CDBG Carryover	\$ 550,000.00
2005 - 2006 CDBG Program Income	\$ 400,000.00
2005 - 2006 HOPWA	\$ 433,000.00
2004 - 2005 HOPWA Carryover	\$ 133,000.00
2005 - 2006 ESG Entitlement	\$ 183,129.00
2005 - 2006 Home Entitlement	\$1,794,181.00
2005 - 2006 Home Program Income	\$ 75,000.00
2005 - 2006 American Downpayment	\$ 49,988.00

TOTAL	\$8,344,007.00

Source of FundsThe City reasonably anticipates the following resources to further its priority projects.

OTHER SOURCES OF FUNDS	•	e following resources to further	, , , , , , , , , , , , , , , , , , , ,
PROJECT	AWARD	SOURCE	STATUS
Riverfront Development			
	\$ 3,400,000.00	State Highway Funds	Underway
	\$ 1,620,000.00	City of Springfield Bond	Underway
	\$ 17,000,000.00	Transportation Bond	Underway
	\$ 25,000,000.00	State Bond	Underway
	\$ 25,000,000.00	Private Financing	Underway
	\$ 14,000,000.00	Private Investment	Awaiting Development Rights Agreement
Memorial Industrial Park II	Ψ 14,000,000.00	T HVate HIVEStillent	Agreement
memorial maastrar i ark ii	\$ 1,000,000.00	BEDI	Underway
	\$ 2,000,000.00	HUD Section 108 Loan	Underway
	\$ 900,000.00	Mass Development	Committed
	\$ 500,000.00	Federal Highway Funds	Committed
	\$ 1,000,000.00	Federal Highway Funds	Pending 2006 Budget
	\$ 1,000,000.00	Private Financing	Pending
	\$ 60,000,000.00	Private Debt	Pending
Court Square Development	,,,		
	\$ 4,700,000.00	City of Springfield Bond	Underway
	\$ 1,000,000.00	CDAG-DHCD	Committed
	\$ 500,000.00	CDAG-DHCD	Pending
	\$ 10,000,000.00	Private Investment	Pending
North Center Industrial Park			
	\$ 1,000,000.00	PWED-EOTC	Pending
	\$ 792,000.00	Public Match	Committed
	\$ 925,000.00	Private Match	Committed
Neighborhood Development			
South End Walking Tour	\$ 100,000.00	MOTT	Committed
Indian Orchard Master Plan	\$ 100,000.00	DHCD	Committed
Homeless Initiatives			
	\$ 513,600.00	HUD-Shelter Plus Care-5 yr.	Underway
	\$ 2,556,697.00	HUD-McKinney Grant-2-3 yr.	Underway
	\$ 836,118.00	Health Care for the Homeless-5 yr.	Pending
Housing Quality Initiatives	\$ 150,000.00	Private Foundations/Sources	Pending
Housing Quality miliatives	\$ 400,000.00	MFHA-Get the Lead Out	Pending
	\$ 14,000,000.00	DHCD-Heartwap	Pending
	\$ 2,000,000.00	Low-Income Housing Tax Credits	Pending
	\$ 75,000.00	State Affordable Housing Resources	Pending
	\$ 400,000.00	Private Foundations	Pending
	\$ 2,500,000.00	First Mortgage Financing	Pending
Economic Development			
Brownfields Funding	\$ 200,000.00	EPA	Committed

HOME Matching Requirements

Matching requirements for the HOME program will primarily be derived from the Commonwealth's Massachusetts Rental Voucher Program and from the below market sale of public property.

ESG Matching Requirements

Matching requirements for the Emergency Shelter Grant Program are provided by the contracted sub-recipients. Information regarding the source and amount of matching funds is required at application and is contractually obligated within the sub-recipients agreements. Documentation regarding the matching funds is required with each progress report and monitored during the fiscal monitoring conducted by the Division of Administration and Finance.

Activities

The following table lists the activities and programs for which the City of Springfield has allocated funding for the 2005-2006 Program Year.

CDBG Activities	1		
Program	Vendor	Fu	nding
Park Improvements	City of Springfield through Springfield Park Department	\$	80,000.00
Public Facilities	City of Springfield/Neighborhood Councils	\$	27,350.00
Sheriff's Program	City of Springfield	\$	120,000.00
Bond Repayment	City of Springfield	\$	537,398.76
Code Enforcement	City of Springfield through OHNS	\$	265,500.00
Relocation	City of Springfield through OHNS	\$	40,000.00
Graffiti	City of Springfield through OHNS	\$	20,000.00
Acquisition/Disposition	City of Springfield through OHNS	\$	136,000.00
Neighborhood Capital Projects	City of Springfield through OHNS	\$	125,000.00
Infrastructure	City of Springfield through OHNS	\$	100,000.00
Neighborhood Development	City of Springfield through OHNS	\$	112,000.00
Planter Program	City of Springfield through Springfield Park Department	\$	35,000.00
Stabilization	City of Springfield through OHNS	\$	50,000.00
Business Assistance	New England Black Chamber of Commerce	\$	35,000.00
Technical Assistance to Businesses in I.O.	Indian Orchard Main Street Partnership	\$	32,500.00
Technical Assistance Program	Chamber of Commerce	\$	100,000.00
Technical Assistance	X Main Street Corp.	\$	32,500.00
AIDS Outreach Workers	City of Springfield through the DHHS	\$	33,749.35
Homeless Services	City of Springfield through the DHHS	\$	52,679.70
Mediation Services	City of Springfield through the DHHS	\$	33,841.73
Fair Housing	City of Springfield through the DHHS	\$	56,751.79
Heartwap	City of Springfield through the OHNS	\$	137,000.00
Domestic Violence Prevention Program	City of Springfield through SPD	\$	28,953.45
Vacant Lot Clean up	City of Springfield through the DPW	\$	198,903.66
Board & Secure	City of Springfield through the DPW	\$	6,000.00
Public Safety	City of Springfield through the DPW	\$	155,250.00
Multi-Component Educational Program for Boys	Black Men of Greater Springfield	\$	7,500.00
Therapeutic Recreation	City of Springfield through Springfield Park Department	\$	108,120.00
Emergency Heating Assistance	Greater Springfield Council of Churches	\$	15,000.00

CDBG Activities Cont.			
AT Risk Homeless	Homeless Service Organization(s)	\$ 150,000.00	ĺ
Senior Center	Hungry Hill Neighborhood Council	\$ 5,000.00	ĺ
Homeless Meals Program	Massachusetts Career Development Institute	\$ 90,000.00	ĺ
Adult Education Program	Massachusetts Career Development Institute	\$ 30,000.00	ĺ
Culinary Arts Training Program	Massachusetts Career Development Institute	\$ 30,000.00	ĺ
After School and Summer Fun Club	New North Citizens Council	\$ 20,000.00	ĺ
Elderly Case Management Program	New North Citizens Council	\$ 17,000.00	ĺ
Loaves and Fishes Soup	Open Pantry Community Services	\$ 20,000.00	ĺ
Senior Center	Pine Point Community Council	\$ 9,000.00	ĺ
Latino Employment Assistance Program	Puerto Rican Cultural Center	\$ 35,000.00	ĺ
Education,GED & Job Readiness for Latinos	Puerto Rican Cultural Center	\$ 22,000.00	ĺ
Bridging the Gap	Salvation Army	\$ 10,000.00	ĺ
Teens for AIDS Prevention	Solid Rock Church of God in Christ	\$ 5,000.00	ĺ
Summer Program	South End Community Center	\$ 25,000.00	ĺ
Visually Impaired Elders	Springfield Chapter Mass. Assoc. for the Blind	\$ 5,000.00	ĺ
Safe Summer Streets	YMCA/North End Youth Center	\$ 9,000.00	ĺ
Academic & Athletic Recreational Program	5A	\$ 9,000.00	ĺ
Recreational Program	City of Springfield through Springfield Park Department	\$ 175,000.00	ĺ
Springfield Fair Lending and Counseling	Housing Discrimination Project, Inc.	\$ 5,000.00	ĺ
Youth Development Program	Martin Luther King Community Center	\$ 20,000.00	ĺ
After School Recreation Program	North End Community Center	\$ 5,000.00	ĺ
Indian Orchard Unit	Springfield Boys and Girls Club	\$ 8,000.00	ĺ
Summer Youth Development	Springfield Boys and Girls Club	\$ 10,000.00	ĺ
Employment & Training Program	Springfield Business Improvement District	\$ 75,000.00	ĺ
Hampden County Daycare Alliance	Springfield Day Nursery	\$ 8,000.00	ĺ
Infant Mortality Prevention Program	City of Springfield through the DHHS	\$ 15,000.00	
Youth Leadership Program	Urban League of Springfield, Inc.	\$ 10,000.00	
	2010		ı

ESG Activities		
Program	Vendor	Funding
Homeless Shelter Renovation	TBD	\$32,972.55
Homeless Shelter Operations	Friends of the Homeless	\$38,000.00
Homeless Shelter Operations	YWCA	\$20,000.00
Homeless Essential Services	Mercy Medical Center/Health Care for Homeless	\$32,000.00
Homeless Prevention	Mental Health Association	\$30,000.00
Homeless Prevention	Western Mass Legal Services	\$21,000.00

\$

20,000.00

YWCA

Youthbuild

HOME Activities		
Program	Vendor	Funding
Homebuyer Assistance	TBD – Individual Households	\$50,000.00
Tenant Based Rental Assistance	TBD – Individual Households	\$200,000.00
Project Based Homeownership	TBD – Project Specific	\$663,081.90
Rental Production	TBD – Project Specific	\$769,181.00

HOPWA Activities		
Program	Vendor	Funding
HOPWA	TBD	\$ 522,700.00

ADDI Activities			
Program	Vendor	Fund	ling
American Dream Downpayment Initiative	City of Springfield through the OHNS	\$	49,988.00

General Questions

- 1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year.
- 2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a) (1)) during the next year and the rationale for assigning the priorities.
- 3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.

Program Year 1 Action Plan General Questions response:

The City of Springfield has maintained a relatively consistent number of residents in the past twenty years. Today, the City is home to 152,082. Although the number of residents has remained consistent, the profile of residents has changed significantly.

Springfield Population

	<u>1980</u>	<u>1990</u>	<u>2000</u>
Springfield Population	152,319	156,983	152,082

Source: US Census Bureau.

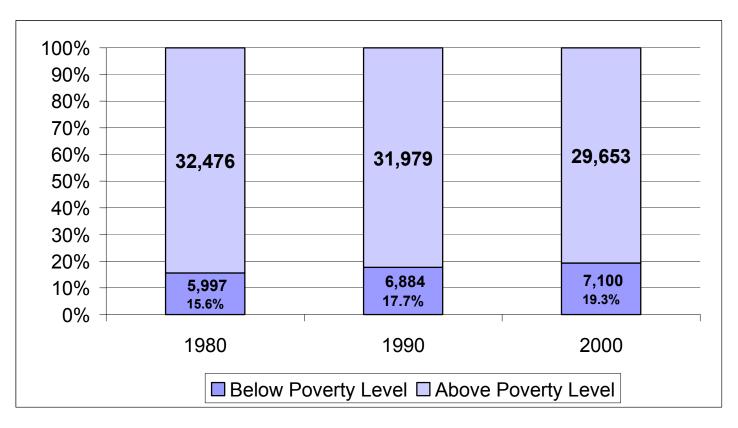
One of the greatest changes to Springfield's population is the number of residents who live in poverty. While the income of residents lagged behind the balance of the Commonwealth in 1980, the gap widened in the 1980s and 1990s. In 2000, Springfield's median family income was 58.8% of that for the Commonwealth. The median income of the City has not kept pace with that of the region or the Commonwealth. This widening income gap has significant implications on every aspect of life within the city.

Median Family Income		<u>1980</u>		<u>1990</u>	<u>2000</u>
Springfield	\$	16,607	\$	30,824 \$	36,285
Hampden County	\$	19,596	\$	31,100 \$	49,257
Massachusetts	\$	21,166	\$	44,367 \$	61,664
% of Hampden County		84.7%		99.1%	73.7%
% of Massachusetts		78.5%		69.5%	58.8%
Per Capita Income					
Springfield	\$	5,819	\$	11,584 \$	15,232
Hampden County	\$	6,731	\$	14,029 \$	19,541
Massachusetts	\$	7,459	\$	17,224 \$	25,952
% of Hampden County		86.5%		82.6%	77.9%
%of Massachusetts		78.0%		67.3%	58.7%
Source: United States Den	artme	nt of Commerce	Ru	reall of the Census	

Source: United States Department of Commerce, Bureau of the Census.

The number of families living below the poverty line has increased significantly.

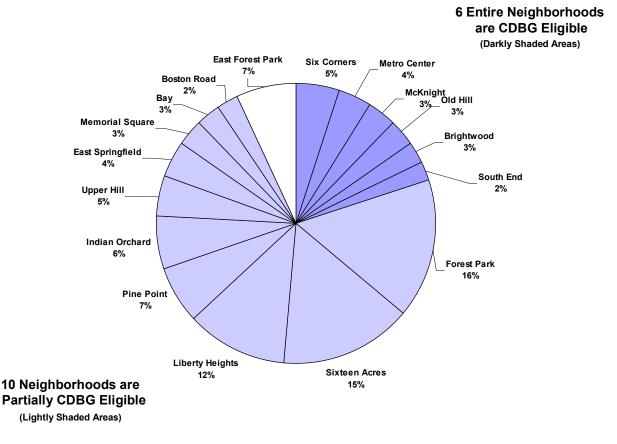
Figure A: Families with Income Below Poverty Level 1980-2000



Source: Springfield Planning Department analysis of 1980, 1999 AND 2000 US Census

This increase in the number of families living below the poverty level has resulted in most areas of the city being predominately comprised of low- to moderate-income individuals. Of the 17 neighborhoods, 6 are entirely CDBG eligible and 10 are partially CDBG eligible.

Figure B: Springfield Population in 2000 by Neighborhood: 152,082



Source: Springfield Planning Department analysis of 2000 US Census

The City of Springfield proposes to predominately expend its CDBG allocation with these target neighborhoods. Figure C maps the CDBG eligible areas. Furthermore, during the period covered by this Consolidated Plan Strategy, CDBG funds will be directly targeted to the census block tracks identified in Figure D.

City of Springfield
CD Eligible Areas (2000)

East-Springfield

Liberty Heights

Bay

Memorial
Square

Metro
Conter

Six
Corners

South
End

Forest Park

Block group with 51% or higher low mod population (2000)

Map Prepared by the Springfield Planning Department (Chata source: 2000 U.S. Census)

This eligible area includes the following block groups and census tracts:

FIGURE D

			LOWMOD				LOWMOD				LOWMOD
TRACT	NRSA	BLKGRP	PCT	TRACT		BLKGRP	PCT	TRACT		BLKGRP	PCT
8026.01		3	59.9	8018.00	Х	6	85.7	8011.01	X	2	100.0
8026.01		4	55.8	8017.00		3	75.4	8009.00	Χ	11	86.0
8026.01		5	68.2	8017.00		4	64.0	8009.00	Х	2	81.6
8023.00		1	56.2	8017.00		5	65.8	8009.00	Χ	3	95.2
8023.00		2	51.8	8017.00		6	67.4	8009.00		4	70.3
8023.00	Χ	4	82.8	8016.05		2	54.2	8009.00	Χ	5	89.9
8023.00		5	74.4	8016.03		1	52.3	8008.00	Χ	1	90.2
8023.00		6	75.4	8016.02		1	55.9	8008.00	Χ	2	84.0
8022.00		1	67.8	8015.03		1	63.5	8007.00	Х	1	85.4
8022.00		2	65.2	8015.03		2	66.0	8007.00		2	75.4
8022.00		3	77.8	8015.02		1	56.3	8006.00	Х	1	85.9
8021.00	Х	1	78.6	8015.02		4	72.4	8006.00	Х	2	96.6
8021.00	Χ	4	56.6	8015.01		3	71.4	8006.00	Х	3	99.4
8021.00		6	53.1	8015.01		4	52.1	8005.00		1	61.1
8021.00		9	67.1	8014.02		1	57.1	8005.00		2	56.9
8020.00	Χ	1	85.7	8014.02		4	59.1	8004.00		2	53.8
8020.00	Χ	2	86.2	8014.01		5	74.3	8004.00		4	54.1
8020.00		3	79.1	8014.01		6	78.2	8004.00		5	62.7
8019.00	Χ	1	84.3	8013.00		1	75.2	8004.00		6	66.1
8019.00	Χ	2	84.3	8013.00	X	2	85.2	8003.00		1	59.0
8019.00	Χ	3	78.4	8013.00		3	63.2	8002.02		1	52.6
8019.00	Χ	4	81.7	8013.00		5	58.4	8002.01		3	58.6
8019.00	Χ	5	86.6	8012.00	X	1	92.7	8002.01		6	69.4
8019.00	Χ	8	83.0	8012.00	Χ	2	82.4	8001.00	Х	1	80.6
8018.00	Х	1	79.0	8012.00		3	63.4	8001.00		2	54.8
8018.00		2	64.4	8011.02	Χ	1	61.1	8001.00		4	74.4
8018.00	Χ	3	81.9	8011.02		2	84.3	8001.00		5	72.0
8018.00		5	68.9	8011.01	Χ	1	86.6	8001.00		8	65.1

Source: Springfield Planning Department analysis of 2000 US Census

Springfield's low and moderate income neighborhoods are very diverse as indicated on the following charts (Figures E, F and G) that overview respectively the racial and Hispanic composition of each neighborhood.

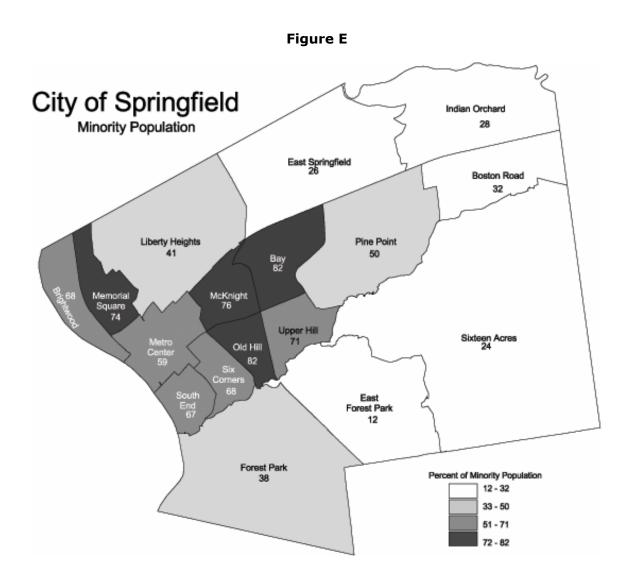
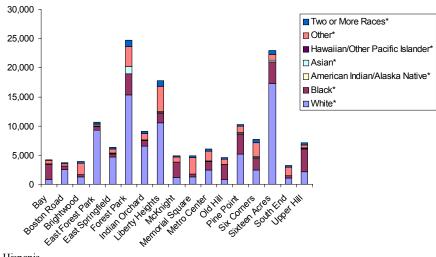


Figure F

Racial Composition of each of Springfield's Neighborhoods in 2000

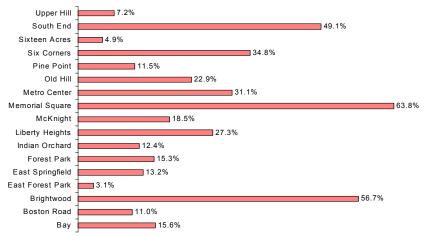


* Includes Hispanic

Source: Springfield Planning Department analysis of the 2000 US Census (Data based on sample and subject to sampling variability.)

Figure G

Hispanic Population in each of Springfield's Neighborhoods in 2000



Source: Springfield Planning Department analysis of the 2000 US Census (Data based on sample and subject to sampling variability.)

Resources will be allocated to maximize the benefits to residents within the targeted areas. Public infrastructure, parks, and public facilities, typically thought of as "the brick and mortar" projects will be exclusively within target neighborhoods. Other expenditures will be targeted towards low to moderate income residents throughout the city. For example, HOME funds will be utilized to directly assist low income households to achieve homeownership, yet developer projects designed to improve housing stock will be predominately within the target areas.

ESG and HOPWA funds are targeted to meet the identified needs of the eligible populations within the geographic area. For ESG, the service area is the City of Springfield. Investments are made in accordance with relative priority and statutory spending caps. HOPWA funds are allocated throughout the EMSA which includes the tri-county area. HOPWA funds are allocated primarily to alleviate the housing cost burden for eligible households.

The establishment of priority needs for all funding sources is undertaken with community stakeholders, constituents, and service providers after a complete analysis of relevant data. While numerous obstacles inhibit the City's work to meet underserved needs and subpopulations, the two primary obstacles are:

- 1. Uncoordinated resources from multiple funding sources across various agencies and providers.
- 2. Insufficient resources to engage and serve special needs subpopulations.

The City will work to overcome these obstacles by advocating for legislative change, when appropriate, hosting forums for special needs persons and providers to receive input on how to improve coordination and communication, and providing technical and financial assistance.

Managing the Process

- 1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.
- 2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.
- 3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

Program Year 1 Action Plan Managing the Process response:

A collaborative approach was utilized by the City to develop this Consolidated/Action Plan Strategy. With the Office of Community Development as the lead agency, this Consolidated Plan has been completed with the direct involvement of a number of City departments and the State's Financial Control Board.

City Departments Involved in Development of Consolidated Plan

Office of Housing & Neighborhood Services	Department of Parks and Recreation
Department of Health and Human Services	Department of Economic Development
Department of Public Works	Department of Elder Affairs
Department of Planning	Code Enforcement Department
Buildings Department	

OCD and other City departments that implement community development programs worked together to solicit input for the City of Springfield's Action Plan strategy. Outreach included consultations with residents, private industry and non-profit organizations, including Community Based Development Organizations (CBDOs).

The input received from a broad base of organizations enabled the City to identify its community development, housing, homeless and special needs objectives. The consultation with such a diverse constituency is directly responsible for the City's comprehensive approach to the three core components. The consultation process included recent public hearings, meetings of key City boards and commissions, and regular meetings of community-based organizations and human service providers. More specifically, in developing this Consolidated/Action Plan the City consulted:

Housing Services, Homeless Services

- Service providers including organizations serving sub-populations
 - o River Valley Counseling (HIV)
 - o New North Citizens Council (Anti-Poverty)
 - o Law Consortium (HIV, Low-Income)
 - Western Mass Legal Service (Low-Income)
 - o YWCA (Battered Women)
 - o Puerto Rican Outreach Center (Veterans)
 - o Mental Health Association (Mental health/Dual Diagnosis)
 - o Friends of The Homeless (homeless)
 - o Mercy Hospital (homeless)

- o Springfield Partner's (Anti-poverty)
- Private Sector
 - o Chamber of Commerce
 - o Springfield College
 - o Regional Employment Board
- State Agencies
 - o Office of Commonwealth Development
 - o Department of Transitional Assistance
 - o Department of Housing and Community Development

HOPWA Consultation

- Commonwealth's Department of Public Health
- City of Northampton, MA
- River Valley Counseling
- HIV/AIDS Law Consortium
- Mercy Hospital
- New North Citizen's Council
- Northern Education Services
- Ryan White Consortium
- Tapestry Health Systems
- Cooley Dickinson Hospital

Social Services

- The Regional Employment Board (REB), the organization that implements workforce development initiatives in the region;
- The New North Citizens Council, an organization that conducts family self sufficiency programs;
- Holyoke-Chicopee-Springfield Head Start, Inc, which offers early education services throughout the region;
- The City of Springfield's Department of Adult Education
- 1. The Citywide Violence Prevention Task Force
- 2. The Mayor's Commission on Youth

Health Services

- Mercy Medical Center
- Baystate Medical Center
- Partners for a Healthy Community
- Willie Ross School for Deaf
- SIDS Association, Springfield Chapter
- American Heart Society, Springfield Chapter
- American Cancer Society, Springfield Chapter
- Northern Education Services
- New North Citizens Council
- The Springfield Health Coalition
- The Massachusetts Department of Public Health, which sends Springfield data extrapolated from its state wide health indices system
- The Massachusetts Office of Emergency Preparedness
- The Executive Office of Health and Human Services

Lead Paint

• The City of Springfield is in regular consultation with the State's Department of Public Health/Childhood lead Poisoning Prevention Program. As grantees of HUD's Office of Healthy Homes and Lead Hazard Control, the City interacts monthly with CLPPP staff on public health and targeted abatement activities

Adjacent Government

- The City has submitted the Draft Action Plan to the Director of the Community Service Division at the Massachusetts Department of Housing and Community Development and the Acting Chief of Staff of the Massachusetts Office of Commonwealth Development for review and comment.
- The City also notified and consulted with adjacent units of local government, including the Directors of the Community Development Departments in the cities of Chicopee, Westfield, West Springfield, and Holyoke.

Metro Planning Agencies

• The City of Springfield is an active member of the recognized regional planning agencies, including the Pioneer Valley Planning Commission, West Mass Development Corporation, and the Economic Development Partners.

Through this membership, the City has consulted with these organizations. City staff participate as a member of the Board of Trustees of the "Plan for Progress", which is the region's ten year Economic Development Strategy. These monthly Board meetings also serve as forums to exchange information with all of the Economic Development practitioners throughout the Pioneer Valley region.

Public Housing Agencies

- The City of Springfield has been actively engaged with the Springfield Housing Authority during the development of the Consolidated Plan. Of particular interest were the implementation of a voucher program for homeless households and the expansion of the American Dream Down-payment Initiative.
- A regional public housing authority, Housing Allowance Project (HAP), was likewise consulted during the Consolidated Plan development. HAP plays an integral role through its development division, which is a certified CHDO.

The City will continue to solicit input from community development organizations in the area and will on an annual basis in our Annual Action Plan make adjustments to the City's community development program to reflect the input received.

Citizen Participation

- 1. Provide a summary of the citizen participation process.
- 2. Provide a summary of citizen comments or views on the plan.
- 3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.
- 4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

Program Year 1 Action Plan Citizen Participation response:

Understanding the importance of citizen input, it is the City of Springfield's goal to encourage citizen participation in the development of its annual action plan, particularly from those citizens most affected by community development programs. This Citizen Participation Plan establishes the policies and procedures that the City of Springfield will follow to ensure that participation is as inclusive as possible.

Encouragement of Citizen Participation

The City of Springfield will encourage the input of low moderate income residents by (1) committing to an outreach campaign to generate public interest, (2) conducting a series of public hearings at various stages of the planning process, (3) disseminating information in an accessible and understandable format and (4) creating a formal system to accept and respond to citizen comments, oral testimony and complaints.

To ensure participation among low/moderate income residents and to public housing residents, the City will post notices and summaries of information at neighborhood councils, civic associations, and other places frequently patronized by residents, and the City will conduct hearings at locations within those areas, including at public housing complexes. When possible, the City will utilize the media, i.e., public access channel, radio stations, and computer technology to further its efforts of participation.

The City is committed to making information available and accessible to all interested parties. At a minimum, the City will provide information concerning proposed activities, including amount of assistance, range of activities to be undertaken and the amount that will benefit low/moderate income persons.

Anti Displacement Plan

The City is sensitive to displacement and the effect it has on surrounding areas. Therefore, prior to the commencement of a project funded through the City that could displace a person or persons, the Office of Community Development will consider the overall public benefit(s) of the project and discuss potential alternatives to determine whether the project should move forward. Authorization for displacement will be given only when there is significant public benefit that outweighs the displacement. In the event that displacement will occur, the City will

^{*}Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool.

provide the necessary assistance to affected persons to minimize the trauma of displacement. Assistance would include: moving expenses, rental assistance, assistance with identifying other housing, etc. The actual type and level of assistance will be made on a case-by-case basis, but it will be sufficient to ease the transition for the displaced persons.

Publication of Materials/Notices of Hearings

At key element of citizen participation is information. To ensure that the City provides for maximum citizen participation and offers reasonable opportunity for examination and submission of contents, it will:

- 1. Publish legal notices in the Springfield newspaper at least fourteen (14) days prior to any public hearings and/or when and where documents will be available for public review. To accommodate non-English speaking residents, the legal notices will also be published in Spanish.
- 2. Notify a targeted list of organizations and interested parties of the purpose, date, time and place of hearings and public review periods of the Annual Action Plan, any substantial amendments and Performance Reports with an invitation to attend all events. Organizations are encouraged to invite the people they serve. For announcements about the review process, the notification will include a listing of locations where these documents will be made available for review.
- 3. Utilize the City's web site to publicize public hearings, periods of review, summaries of information, etc.

The City will continually review this policy and will modify accordingly.

Period of Review

The City's Draft Consolidated Plan, Draft Annual Action Plan and any substantial amendments will be made available for public review and comment for at least thirty (30) days prior to submission to HUD. The Performance Report(s) will be made available for public review and comment for at least fifteen (15) days prior to submission to HUD.

These documents will be available for review at multiple locations to increase the likelihood of citizen participation, including the Office of Community Development, 36 Court Street, Room 313; Office of Housing and Neighborhood Services, 1600 East Columbus Avenue, 1st Floor; Department of Health and Human Services; 95 State Street, Central Library, 220 State Street; Springfield Neighborhood Councils, including the: South End Citizens Council, New North Citizens Council, Hungry Hill Senior Center, Pine Point Senior Center, Old Hill Neighborhood Council, Indian Orchard Neighborhood Council.

The executive summary of the Consolidated Plan and annual Action Plan will be made available on the City's web site.

To further elicit comment, the City offers citizens the opportunity to present testimony at public hearings or, if they prefer, written commentary may be submitted. All citizen input received, either orally or in writing, is incorporated into the City's Action Plan, Substantial Amendments and Performance Reports.

Public Hearings

The City will conduct a series of public hearings to address housing and community development needs during the development of the Consolidated Plan and Annual Action Plan. The City will hold at least two (2) hearings during this phase. These hearings will be held in neighborhoods where the majority of funding will be spent.

In order to receive input on the Draft Annual Action Plan, the City will hold a public hearing during the 30-day comment period. A synopsis of the public comments will be prepared at the conclusion of the 30-day public review period. Senior staff members of the Office of Community Development will review all input and recommend if any modifications should be incorporated into the final version of the Consolidated Plan. All oral and written comments received will be incorporated into the Consolidated Plan/Annual Action Plan, as will minutes of the meetings. If any comments are not accepted, the City will set forth the reasons within its Plan. A public hearing will be held to obtain comments on the City's Performance Reports.

To address the needs of residents with disabilities and language barriers, the City publishes materials in English and Spanish, holds meetings in accessible buildings and utilizes a translator for its Spanish residents during the public hearings.

Application for Funding

City departments provide input on the types of activities that should be addressed with federal funding. Furthermore, in an effort to develop best practices, Community Development officials consult with neighborhood organizations, non-profits, the business and housing community, and city departments regarding input into the Plan. Based upon that input, activities may be proposed for funding by the Commissioner. Where appropriate for the City to utilize area service providers and other potential subrecipients to implement components of this Consolidated Plan, a Request for Proposals (RFP) process will be utilized.

Amendments

Once the final Action Plan has been submitted by the City of Springfield for HUD approval, significant changes to the accepted Plan will require citizen notification and comment. The criteria defining a significant change will include:

- a. activities which will require new goals/objectives for the current fiscal year;
- b. an activity which will require a funding change that exceeds 50% of the approval allocation for that activity.

If these actions occur within the fiscal year of the approved Plan, community development officials will seek public opinion for the proposed change. A notice (published in English and Spanish) will be placed in the local newspaper summarizing the significant change. The City of Springfield will make available at the aforementioned locations information describing the details of the change to the Action Plan. Public input will be solicited for a period of 30-days and reviewed at the conclusion of that time. The proposed change accompanied by a summary of the public comments will be submitted to the HUD regional office for review.

Complaints

Any citizen or interested party that has a complaint regarding the City's process or the policies and procedures concerning the federal programs, or with the content of the documents described within this section, may submit their grievance(s) in writing to the Commissioner of Community Development. The written complaint will be reviewed by appropriate staff. The City will respond to the complainant in a timely manner.

Although the City will accept oral complaints and will address them, it will not respond in writing to such complaint. However, the complainant will be informed of its option to submit a written grievance.

If the complainant is not satisfied with our written response, it will be required to submit further written comment to that effect.

Public Input

During the development of the Action Plan Strategy the City held four (4) public hearings throughout the City to obtain input from residents and prioritize needs. The hearings were organized by the four topics that are the subject of this Strategic Plan. They were:

• **Community & Economic Development** at Indian Orchard Elementary School at 95 Milton Street on Tuesday, January 18 at 6:30PM.

Input received at the hearing included:

- o Advertise the availability of tax title properties online
- Encourage residential uses near the new federal courthouse, so the area has a mix of residential and office users.
- Assist the homeless community in a manner that would eliminate the need for a "tent city" near the Classical Condominiums.
- o Complete the redevelopment for the former Technical High School on State Street, include residential units in the redevelopment scenario.
- o Renovate and convert the dilapidated Carriage House behind the Pioneer Valley Historical Museum into a Welcome Center.
- Develop and implement a plan to improve the south end that includes public infrastructure, housing and commercial space.
- Focus public service efforts involving youth in Springfield to achieve three main goals (1) eliminate gang violence, (2) get guns off the street and (3) support parents.
- Provide technical assistance to and increase funding for programs that support minority-owned micro-enterprises
- Continue to support programs that assist persons who are about to or just have been released from prison.
- Revitalize commercial districts in a manner that better meets the needs of the residents.
- On a per person basis the level of services provided to residents of low and moderate income neighborhoods in Springfield is insufficient: develop an inventory of commercial properties and business in commercial districts throughout the City.
- Increase the availability of education programs for low and moderate income Springfield residents, particularly those for whom English is a second language.
- o Target funding for adult education and training people how to get a job.
- Target businesses for neighborhood commercial districts
- \circ Help businesses in incubators remain in the City when they outgrow the incubators

- Coordinate meeting times so meetings don't overlap.
- Direct funding toward programs that support low wage workers
- Use language in request for proposals that indicates a preference for programs that support low wage workers
- o Identify employment alternatives for day laborers
- Continue to provide funding for senior centers.
- Combine the Public Service and Citizen Participation contracts for a portion of rent, electric, telephone, insurance, etc. for the Hungry Hill Neighborhood Council into one contract, as they each require separate reports and payment information.
- Revitalize the Mill River corridor in Forest Park to address deteriorated housing and infrastructure, crime, and illegal dumping, address new development pressures such as the expansion of auto related uses, rehabilitate traffic islands at the intersection of Orange, Locust, Dickinson and Mill Streets, address sewer overflows and odor issues, increase the availability of pedestrian crossings and traffic control along the river corridor, increase awareness of the significant cultural history of the Mill River, and increase owner-occupancy rates for housing in the area.
- **Homeless Populations** at Chestnut Accelerated Middle School at 355 Plainfield Street in the North End on Thursday, January 20 at 6:30PM.

Input received at the hearing included:

- Prevention Services:
 - Expand capacity
 - Information sharing, including updating the United Way First Call directory.
 - Link/partner with schools
 - Coordinate programs and resources between public and private providers, including faith-based programs
 - Provide stabilization services
- Essential Services:
 - Expand capacity
 - Develop partnerships among providers
- Permanent Housing
 - Expand capacity
 - Use the Pathways to Housing/NYC model "Housing First"
 - Utilize tax title property to create affordable housing
 - Produce affordable housing with set asides for homeless persons and families
 - Share information more effectively
- Transitional Housing
 - ✓ Coordinate housing services
 - ✓ Expand capacity
- Emergency Shelter
 - ✓ Expand non-DTA shelters
 - ✓ Expand existing shelter capacity in a manner that will eliminate the need for a "Tent City"
 - ✓ Identify a different location for "Tent City"
- Outreach
 - ✓ Establish additional day centers downtown

- ✓ Provide more shower, laundry and storage facilities, explore the feasibility of creating a facility like the PATHMall in LA, which is a shopping mall with services for the homeless
- ✓ Increase and improve information sharing
- ✓ Create a centralized telephone number that homeless persons or persons at risk of becoming homeless may use when they are seeking services.
- **Special Needs Populations** at the Kasparian Professional Development Center at 60 Alton Street (behind Sci Tech High School) in Pine Point on Tuesday, January 25 at 6:30PM.

Input received at the hearing included:

- Address vision needs of low and moderate income persons in Springfield
- Increase accessibility, including using at least 14 point font on promotional materials and documents for community review
- Target resources toward programs for vision-impaired persons
- On local access channels display information being discussed so persons who are hard of hearing and persons who are vision impaired may access the information.
- Increase the availability of transportation for the frail elderly, particularly for those needed non-emergency medical attention.
- o Increase outreach to the elderly population
- o Provide more housing options to the elderly
- Publish a list of support groups for special needs populations
- Tax credits and tax breaks for the elderly
- Support and training for caretakers of persons with special needs
- Encourage developers and service businesses to locate retail and other services in low and moderate income neighborhoods; very little is available within walking distance in most areas.
- Educate the public about HIV/AIDS, particularly information about how it is transmitted.
- o Increase the availability of support groups and education to the public
- o Increase the capacity of the alcohol and drug treatment system.
- **Affordable Housing** at the Gentile Apartments at 85 William Street in the South End on Thursday, January 27 at 6:30PM.
 - Target funding for affordable housing, particularly single family housing, to projects that will also contribute to revitalizing neighborhoods and bringing life back to abandoned buildings and vacant lots.
 - Develop a plan for an area of the city that needs revitalization and had concentrations of abandoned buildings and vacant lots
 - Take back abandoned properties that are tax delinquent and make them available for redevelopment through an appropriate process based on careful criteria for redevelopment
 - Include architectural criteria to ensure that new buildings are appropriate to the existing streetscapes, building styles and any historic nature of the neighborhood.
 - For abandoned rental blocks,
 - ✓ Evaluate which can be saved and which should be demolished.
 - ✓ Establish a pool of funds for demolition activities

The Draft Consolidated Plan and Action Plan were available from Tuesday April 19, 2005 through Friday, May 20, 2005.

Copies of the Draft Consolidated Plan and Annual Action Plan were available at the Office of Community Development, 36 Court Street, Room 313; Office of Housing and Neighborhood Services, 1600 East Columbus Avenue, 1st Floor; Department of Health and Human Services; 95 State Street, Central Library, 220 State Street; Springfield Neighborhood Councils, including the: South End Citizens Council, New North Citizens Council, Hungry Hill Senior Center, Pine Point Senior Center, Old Hill Neighborhood Council, Indian Orchard Neighborhood Council.

A public hearing to obtain comments on the Draft Annual Action Plan was held on Tuesday, April 26th at 6:00 PM in room 220 in City Hall.

A notice about this review period, the availability of the draft plan, and the public hearing about the draft plan was published in the Republican on March 30th.

Comments at the hearing focused on the citizen participation process, specifically different ways it may be strengthened to reach more residents and elicit more constructive feedback, including the use of email to notify interested residents about hearings and draft review periods, the provision of information about draft availability on all flyers distributed including save the date flyers, decreasing the time between draft availability and the time it takes to post the document on the City's website, and the possibility of holding more than one hearing during the review period due to the fact that persons at the hearing felt that they did not have the opportunity to review the documents prior to the hearing.

Additional comments were submitted to the Office of Community Development in writing. Two separate comments from two City residents pertained to the "readability" of the document, particularly for persons who are new to the entitlement funding planning process.

A third set of comments submitted by the Hungry Hill Community Development Corporation, a neighborhood CDC that focuses on housing rehabilitation, pertained to a recommendation to not fund the organization in the 2006 Draft Action Plan.

A fourth set of comments received during the month long review period was submitted by Western Massachusetts Legal Services. Comments in this submittal related to housing, shelter, and service needs in the City of Springfield and their position on the City's necessary planning and spending priorities. A copy of this submission is attached to the end of this document.

The City worked to increase the availability of information regarding this planning process. For only the second time, the City advertised the topical public input hearings and on Spanish language radio stations, including WACM 1490 (Radio Popular) on January 6th; WSPR 1270 (La Power), January 6th; WSTCC 90.7, January 10th), and the City sent notices in English and Spanish to not for profits in the City, existing sub-recipients, members of the business community and other interested

parties in addition to the versions published in print (Springfield Republican newspaper and the Reminder).

The City also utilized its neighborhood councils and libraries to distribute and collect information, and it worked hard to utilize technology to make the plan more available and to make it available in a cost effective way, including the use of CD ROMs versus paper copies of the plans and posting the plan online in addition to making it available in paper form at the locations listed above. The City will continue to strive to make the document accessible through several mediums in a timely manner to ensure maximum citizen participation.

The City made a concerted effort to broaden public participation in the development of the Consolidated Plan, including outreach to minorities and non-English speaking persons as well as persons with disabilities through its print and radio advertisements, accessible hearing locations, focus on persons with special needs at one of the four hearings, and the diverse representation of community organizations and other interested parties on the Community Development Office mailing list.

The City advertised the public hearings in print (Springfield Republican newspaper and the Reminder) and on Spanish language radio stations, including WACM 1490 (Radio Popular) on January 6th; WSPR 1270 (La Power), January 6th; WSTCC 90.7, January 10th), and the City sent notices in English and Spanish to not for profits in the City, existing sub-recipients, members of the business community and other interested parties. The City also utilized its neighborhood councils and libraries to distribute and collect information.

Institutional Structure

 Describe actions that will take place during the next year to develop institutional structure.

Program Year 1 Action Plan Institutional Structure response:

To implement the City's strategy, the City will utilize private industry, non-profit organizations, including CBDOs, CHDOs, and City departments. The utilization of such a broad base of organizations enabled the City to address its community development, housing, homeless and special needs objectives. However, while the number and abilities of the organizations and departments involved are an institutional strength, the City must constantly works to coordinate the projects and programs. Such coordination is integral to the success of the Plan.

Recently reorganized as a cabinet of departments that includes OCD, OHNS, OED, Planning and Buildings, the City hopes to enhance coordination of the delivery of services and in the development of low-income areas regardless of project funding sources. The major institutional focus will be to increase coordination and communication among all involved parties from the initial concept through project completion.

The delivery system for public housing has experienced significant challenges over the past few years. Plagued by scandal, key long-term managers of the Springfield Housing Authority have resigned. The past Executive Director has been indicted on numerous counts. A federal corruption probe continues.

The Springfield Housing Authority is governed by a five member Board. Four of the Board members are appointed by the Mayor; one by the governor. The City has no role in the SHA's hiring contracting and procurement. The City and the SHA have effectively partnered in the provision of services. Additionally the City annually reviews the SHA's plan for consistency with the City's Consolidated Plan. Through this annual review, the City is able to ensure the PHA's actions are consistent with the Consolidated Plan.

Monitoring

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

Program Year 1 Action Plan Monitoring response:

OCD, through its Administration Division, has an established monitoring plan that governs the oversight of all subrecipient and interdepartmental contract agreements including:

Community Development Block Grant (CDBG)
Home Investment Partnership Program (HOME)
Emergency Shelter Grant (ESG)
American Dream Downpayment Initiative (ADDI)
Housing Opportunities for Persons with AIDS (HOPWA)
McKinney-Vento

OCD has contractual agreements with subrecipients of the program funds that require compliance with programmatic statutes and regulations. OCD is responsible for ensuring that subrecipients comply with all regulations governing their administrative, financial and programmatic operations and confirm that the subrecipients are achieving their performance objectives within the contractual schedule and budget and performance measurement system. Per HUD's recommendation, OCD utilizes a coordinated project monitoring process, including coordinated fiscal and program on-site monitoring visits.

Main program files for CDBG funded programs and projects are maintained within OCD's central file system, but the programs and projects are managed by program delivery staff within their respective departments.

In acknowledgment of CPD's recommendation that monitoring functions be consolidated in one location, the Director of Administration and Finance has primary responsibility for long-term compliance with program and comprehensive planning requirements. In addition, OCD staff will oversee the fiscal monitoring of all activities funded through CDBG, HOME, ESG, ADDI, and HOPWA.

OCD monitors CDBG contracts with organizations, and inter-departmental agreements with other City departments. The monitoring process includes these essential components:

a. Progress Reports

All subrecipients are required to submit status reports to their Program Monitor. Reports are reviewed by Program Monitors to ensure that subrecipients are undertaking the activities contained within the Scope of Service and that they have achieved or are making diligent efforts to achieve the goals and objectives contained within the contract.

b. Invoicing

Requests for payment are submitted on a reimbursement basis. The Subrecipient submits a Requisition Form accompanied by all source documentation totaling the amount of the request. Source documentation includes: time sheets, invoices, canceled checks, purchase orders, and other sufficient documentation to justify the expenditures. In addition to source documentation, all requests for payment must include a status/progress report.

The Administrative Division will review the request for payment to determine it is reasonable, appropriate and in accordance with the contract. If source documentation and monitoring are satisfactory, the request will be scheduled for payment. If deficiencies are found, the Subrecipient is notified immediately.

OCD is unable to process any requests for payment that do not include source documentation and a current progress report. Payment is contingent on: 1) expenditures being in accordance with the contract and 2) satisfactory monitoring with no other outstanding issues.

c. Monitoring Schedule

The Compliance Division maintains a master contract schedule to track the dates and results of monitoring for all subrecipients and inter-departmental contracts. The schedule measures each contract against six risk factors.

RISK FACTOR 1: Subrecipient is new to the program

RISK FACTOR 2: Turnover of key staff

RISK FACTOR 3: Prior compliance or performance problems

RISK FACTOR 4: Subrecipient is carrying out a high risk activity (e.g. economic development)

RISK FACTOR 5: Multiple CDBG Contracts for the first time

RISK FACTOR 6: Reports not turned in on time

Any contract not included in the program monitoring schedule is subject to "bench monitoring." This process involves contract scope review and review of monthly report forms and monthly narratives submitted by the subrecipient.

d. On-Site Monitoring

A notification letter is sent to the subrecipient confirming the date and the scope of the monitoring and a description of the information that will be required at the visit.

At the visit the monitor will review project filed to verify (1) that the activities undertaken by the subrecipient are appropriate to satisfy the contractual obligations and (2) the accuracy of the information contained within the monthly progress reports, and (3) that the subrecipient is properly administering and implementing the program within federal guidelines. In addition, the Monitor is ensuring that the subrecipient is achieving or making diligent efforts to achieve the goals and objectives stated in the contract.

e. Follow-up

As a follow-up to a monitoring visit, the monitor will send a determination of compliance letter notifying the subrecipient of the monitoring results. The letter will detail the purpose of the visit, provide feedback, and address areas for improvement, if necessary. This letter will be reviewed by the appropriate party prior to being sent to the subrecipient.

If the monitor identified findings, the corrective action will be recommended to the subrecipient. If the monitor has any concerns, specific recommendations will be provided to the subrecipient. The subrecipient will be required to provide to OCD a written response describing how the subrecipient will resolve any findings and correct any deficiency identified in the letter.

Upon receipt of the subrecipient's response to identified findings or concerns, the Monitor will determine if a follow-up site visit is necessary to ensure that (1) corrective action was taken and (2) the agency is now complying and performing in accordance with its contract.

f. Long term Compliance

The City maintains a system to insure the long-term compliance of projects. Through its Division of Administration and Finance, the City maintains the records of all projects which have on-going, long term compliance requirements. These project specific requirements are monitored annually by the appropriate program staff. The annual monitoring may require on-site inspections, a field review of beneficiary/tenant income, and rental structures. Within the Office of Housing and Neighborhood Services, two inspectors are qualified to conduct inspections for housing quality standards. The portfolio of HOME rental projects is inspected annually as part of the project's recertification process.

Lead-based Paint

1. Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families.

Program Year 1 Action Plan Lead-based Paint response:

Springfield continues to be defined as a "high risk" community for lead poisoning by the Commonwealth's Department of Public Health. Springfield has a total of 61,172 housing units, of these 36.3% were built prior to 1940. A full 89.9% were built pre-1979 and are therefore likely to contain lead-based products.

Springfield's population of 152,082 includes 20,083 children less than six years of age (Census, and DPH). According to the 2000 U.S. Census, nearly 60% of the City's households are low or moderate income. According to U.S. Census data, there are 7,100 households living in poverty in Springfield or roughly 20% of the population.

The Lead Hazards section of Environmental Defense "Scorecard", which is cosponsored by the Alliance to End Childhood Lead Poisoning, ranks census tracts by the potential lead hazards. When evaluated by "children under 5 living in poverty" half of the census tracts within the proposed Neighborhood Revitalization Strategy Area rank in the top 50, including the top ranked tract in the state. "Scorecard's" summary of Lead Hazards clearly documents the unmet need.

SUMMARY OF LEAD HAZARDS - CITY OF SPRINGFIELD

Neighborhood	Number Of Units at High Risk*	Units Built Pre 1950	Units With Low Income	Children Under 5 Living In Poverty
Sixteen Acres	216	850	709	344
Six Corners	730	1,800	1,200	590
Bay	240	700	450	200
Brightwood	194	650	840	292
East Springfield	160	1,300	300	160
Forest Park	1,282	6,330	1,828	771
Indian Orchard	314	1,770	643	249
Liberty Heights	575	3580	1,350	563
McKnight	380	1,100	550	200
Memorial Square	301	540	911	410
Metro Center	530	1,330	920	200
Old Hill	320	910	510	300
Pine Point	235	1,480	650	432
South End	470	1,260	740	341
Upper Hill	260	1,500	330	270
TOTAL	6,207	25,100	11,931	5,322

Specific actions that the City will undertake to evaluate and reduce the number of housing units with lead based paint hazards include:

- 1. Evaluation of lead hazards at each housing code inspection. Proposed accomplishment: 500 units.
- 2. Legal Prosecution of property owners who fail to comply with orders to remediate hazards. Proposed accompishment: 20 owners.
- 3. Provision of Lead hazard Controls financing to property owners. Proposed accomplishment: 50 Units.
- 4. Application to HUD's Office of Healthy Homes and Lead Hazard Control for additional funding and program support.

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HOUSING

Specific Housing Objectives

*Please also refer to the Housing Needs Table in the Needs.xls workbook.

- 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.
- 2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Program Year 1 Action Plan Specific Objectives response:

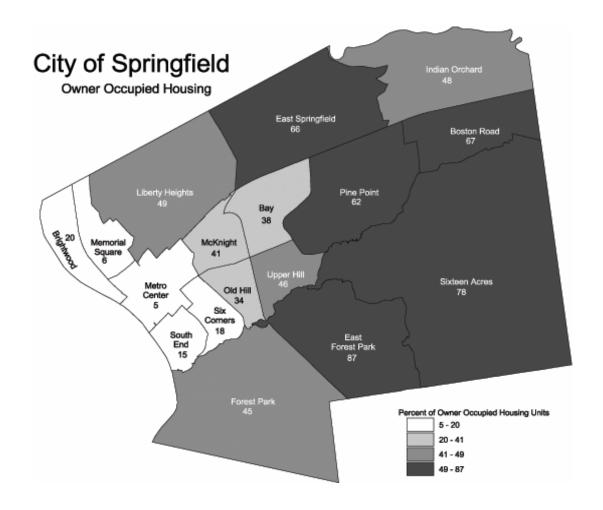
While the City of Springfield has a relatively affordable housing market, the City struggles to meet the housing needs of its low and moderate income residents. Limited household income and an aged housing stock create an enormous demand for safe, affordable housing.

Cost burdens are not the only housing problem experienced by low and moderate income families. Among large related families, issue of overcrowding must be addressed. Among elderly homeowners, the ability to maintain their homes and to make required adaptations is sources of housing problems. According to the 2000 US Census, 5.2 percent of housing units in Springfield have occupancies greater than 1.01 persons per room and 1.7 percent have occupancies greater than 1.51 persons per room. In 2000, 1.3 percent of occupied housing units lacked complete plumbing facilities, 1.1 percent lacked complete kitchen facilities, and 2.3 percent had no telephone service.

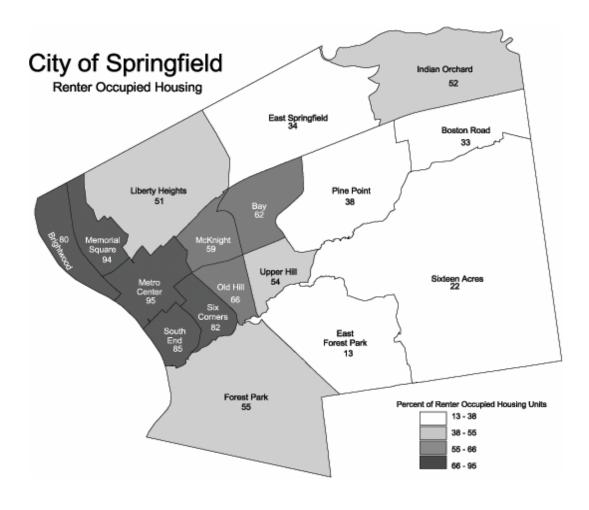
An analysis of the City's 61,172 housing demonstrates that in actuality Springfield truly has two distinct housing markets.

Overall 49% of Springfield housing stock is single family housing. Yet in some neighborhoods that percentage exceeds 80; while in the older more urban neighborhoods that rate falls to below 20%.

Homeownership rates mirror this pattern with the older urban neighborhoods averaging 5-20% of owner-occupancy vs. 67-86 % in outlying neighborhoods. Housing values and occupancy affordability correlate directly with these factors of stock and owner-occupancy.



Rental stock within Springfield is primarily pre-1940 stock in larger multi-family apartment blocks. Generally these properties are in need of modernization and in some cases significant rehabilitation. This stock has limited utility as housing for persons with disabilities.



The demand for affordable single family homes in stable neighborhoods has resulted in a significant increase in median sales prices.

Median Sales Price, Residental Units Springfield MA

Calendar Year	1-Family	Condo	All Sales
2005*	126,500	66,000	133,000
2004	118,900	89,414	124,000
2003	105,000	78,500	105,000
2002	92,000	78,950	90,000
2001	84,900	74,113	80,500
2000	76,000	73,200	74,000
%Change 2000			
2004	56.4%	22.2%	67.6%

Source: The Warren Group

Springfield Spring						
Housing Market Ar	Housing Market Analysis Complete cells in blue.					
Housing Stock Inventory	Vacancy Rate	0 & 1 Bedroom	2 Bedrooms	3+ Bedrooms	Total	Substandard Units
Affordability Mismatch						
Occupied Units: Renter		9,205	11,549	7,884	28,638	9495
Occupied Units: Owner		1,056				
Vacant Units: For Rent		575			1,953	
Vacant Units: For Sale	1%	8	140	215	363	
Total Units Occupied & Vacant		10,844	20,043	28,566	59,453	10806
Rents: Applicable FMRs (in \$s)		\$509 (0BR) \$609 (1BR)		\$923 (3BR) \$1062 (4BR)		
Rent Affordable at 30% of 50% of MFI (in \$s)		\$553 (0BR) \$593 (1BR)		\$822 (3BR) \$917 (4BR)		
Public Housing Units						
Occupied Units		1,130			2,387	0
Vacant Units		0	0	0	0	0
Total Units Occupied & Vacant		1,130	549	708	2,387	0
Rehabilitation Needs (in \$s)					0	

Characteristics of the Housing Market influence the use of funds in the following ways:

- 1) As Springfield's Rental Stock is predominately pre-1940 stock, there exist many poor or marginal properties. Funds will be utilized to improve the quality of this housing while restricting the future occupancy to targeted populations.
- 2) The affordability of Springfield's Housing Market lends itself to homeownership programs. The extent of bighting single family properties and vacant lots create additional opportunities for homeownership infill housing. Funds will be utilized to provide down-payment assistance and to financial underwrite project-based acquisition rehabilitation.
- 3) As Springfield struggles to appropriately serve homeless and at-risk persons through the "Housing First" model, funds will be utilized to provide tenant based rental assistance.

In response to this data and in furtherance of the city's core development goals of investing in residents and reducing poverty, the city has prioritized the provision of education and financial assistance to potential homebuyers. Lack of knowledge of the home buying process and savings for down payment and closing cost are well recognized barriers to homeownership. Overcoming these barriers to enable lowand moderate-income households to achieve housing stability while building equity is a priority for the City of Springfield.

In furtherance of the goals identified within the City's Consolidated Plan and Action Plan, the City proposes to undertake the following activities with the following goals:

Activity	Funding Source(s)	Accomplishment	Outcome Goals
Homebuyer Education/Counseling	CDBG Private	Households	50
Direct Homebuyer Downpayment Assistance	HOME ADDI	Households	15
Provide rehabilitation financing to Existing homeowners	HOME Other-Private	Units	15
Increase energy efficiency for existing Homeowners	HOME Other-Public	Units	200
Redevelop blighting properties into Homeownership opportunities	HOME Other-Public and private	Units	10
Produce additional affordable rental units	HOME Other-Public and private	Units	50
Develop special needs housing units	HOME McKinney Other-Public and private	Units	8
Provide tenant based rental Assistance to homeless and other vulnerable populations	HOME McKinney HOPWA	Households	35
Evaluate and eliminate lead based Paint hazards	CDBG HOME Other-Public	Units	500

The City reasonably anticipates a variety of federal, state, and local funds to be available to address the identified needs. As each of the pools of funds has its own eligibility and use restrictions, many of the city's housing objectives will require funding from more than one source. Significant sources of funds include private mortgage financing, Low-income Housing Tax Credits, State Housing bond funds, owner's equity, and state energy funds.

Foster and Maintain Affordable Housing

The City of Springfield has 61,172 housing units. Of this number, 49.88% are owner occupied and 50.12% are rental units. According to the 2000 census, there are 28,631 occupied rental units in the City. Nearly 44% of Springfield's rental stock provides affordable housing to low-income persons, and 12,378 of these rental-housing units are occupied by households with a public housing certificate (Section 8 or Mass Rental Voucher) or are legally deed-restricted to provide affordable housing to low-income households.

In response to the need for affordable family rental units, the City has prioritized the appropriate redevelopment of family units. Utilizing its' federal entitlement funds, HOME Investment Partnership Program, the City financially assists projects that create or preserve family housing units. Through this assistance, the City shall increase the number of deed restricted affordable housing units. Springfield utilizes long-term deed restrictions to foster affordability.

To maintain affordable rental housing is complicated by the age of Springfield's housing stock. In excess of 60% of the multi-family housing units were constructed pre-1940 and are presumed to contain lead hazards. Quality lead free units are

increasingly difficult to locate even if rental assistance is provided. Springfield is deemed a high-risk community by the Commonwealth's Department of Public Health due to the incidence of lead poisoning. An analysis of the childhood poisoning cases and age of housing stock shows a full 52% of poisoned children reside in older, deteriorating stock.

In order to maintain affordable rental housing, the City continues to dedicate and seek funds to apply towards rehabilitation and lead abatement.

The City continues to seek funds to support its work to improve the quality of its' affordable housing stock, including its recent success obtaining federal discretionary funds to complement the Commonwealth's "Get The Lead Out" program. The administration of these funds has resulted in the abatement of lead hazard controls in over 200 family rental units in the past five years. Utilizing the City's GIS system, the Planning Department has created a lead safe housing registry, which assists housing search workers, public health advocates, and families to identify lead-safe housing.

In addition to increased rehabilitation efforts in Springfield, the City is also seeing an increase in the number of new units constructed. Springfield has experienced a steady increase in the number of building permits issued for residential construction over the last four years. Specifically, the building permits for single-family construction have increased from 62 in fiscal year 2000 to 73 in fiscal year 2001 to 96 in fiscal year 2002. The past fiscal year had 96 building permits issued again for new single-family housing construction. Many of these permits involve properties qualified as affordable housing.

Annually, the City submits an application to the Commonwealth of Mass seeking certification under Execution Order 418. This certification requires the City to document its' efforts at increasing affordable units and to set goals for the upcoming year.

Needs of Public Housing

- 1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.
- 2. If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.

Program Year 1 Action Plan Public Housing Strategy response:

While the Springfield Housing Authority has not been deemed a "troubled" agency by HUD, it has been the focus of a federal investigation. The resignation of the executive director and additional senior staff have resulted in the need to rebuild the capacity and the public trust in the agency.

The Springfield Housing Authority manages 5,238 units of state and federally subsidized housing that includes 1,009 family, 1,337 elderly and 2,982 rental assistance units.

The agency is currently under interim management with full approval of its primary funding sources (HUD and the Commonwealth Department of Housing and Community Development). The Mayor, in the last two years, has appointed four new commissioners who provide leadership and diligent oversight.

While there has been a period of initial uncertainty, all indicators are that the Springfield Housing Authority is undertaking the necessary management reforms and corrective actions.

The City will continue to support the Springfield Housing Authority in these efforts.

Specifically, the City will encourage residents to participate in homeownership through the provision of tailored education/counseling and direct financial assistance.

Barriers to Affordable Housing

1. Describe the actions that will take place during the next year to remove barriers to affordable housing.

Program Year 1 Action Plan Barriers to Affordable Housing response:

Annually, the Commonwealth of Massachusetts produces an inventory of each communities "Ch. 40B" subsidized housing inventory. The inventory provides percentages of the units within a given city or town which qualify by state definition as subsidized.

Community	2000 Census Year Round Housing Units	Total Development Units	Total Subsidized Housing Units (SHI)	Percentage SHI Units
Holyoke	16180	3457	3402	21.0%
Springfield	61001	10911	10594	17.4%
Northampton	12282	1470	1435	11.7%
Amherst	9020	1047	957	10.6%
Chicopee	24337	2556	2526	10.4%
East Longmeadow	5350	473	405	7.6%
Longmeadow	5832	425	425	7.3%
Westfield	15362	1064	1064	6.9%
Wilbraham	5021	211	211	4.1%
West Springfield	12196	389	389	3.2%

Source: DHCD

Springfield is recognized as having 17.4% of its stock meet the qualifying definition. This ratio exceeds most communities in the region and is the fifth highest ratio in the Commonwealth.

The City will continue to explore the development of affordable housing throughout the region. Over the course of the 2005-2006 Program Year, the City will support a fair housing office, the development of affordable rental housing, and the re-use of tax title property as affordable housing opportunities.

HOME/ American Dream Down payment Initiative (ADDI)

- 1. Describe other forms of investment not described in § 92.205(b).
- 2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.
- 3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:
 - a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
 - b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
 - c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.
 - d. Specify the required period of affordability, whether it is the minimum 15 years or longer.
 - e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e)(2) or a Federally designated Empowerment Zone or Enterprise Community.
 - f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.
- 4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives:
 - a. Describe the planned use of the ADDI funds.
 - b. Describe the PJ's plan for conducting targeted outreach to residents and tenants of public housing and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring that the ADDI funds are used to provide down payment assistance for such residents, tenants, and families.
 - c. Describe the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.

Program Year 1 Action Plan HOME/ADDI response:

Forms of Investment

All Forms of nivestment for the HOME Progran durnig Fiscal year 2005-2006 are described in 92.205(b).

Resale/Recapture provisions

The City of Springfield's HOME Program Recapture provisions for first time homebuyers are as follows:

In the even that the buyer continue to occupy and does not sell or refinance the property with ten (10) years from the date of the Note, the buyer's obligation to repay under the loan shall be null and void. If the buyer continues to own the property but fails to maintain it as a principal place of residence, the entire loan shall be due and payable.

The recapture provisions that are applicable to Project Based Homeowners are as follows:

The City of Springfield utilizes HOME funding to foster and promote homeownership in the City by allocating funds for the rehabilitation of existing houses or new, construction of single family houses to be marketed and sold to first-time homebuyers. These homebuyers must be income eligible under HOME program guidelines and, depending upon the amount of funding that was allocated for a project, must maintain the home as their primary residence to between 5 and 15 years.

To enforce this provision, the City requires all deeds conveying HOME assisted houses contain a deed rider that outlines the specific 'resale/recapture' provisions of the HOME program and allows the buyer to be on notice of their responsibilities upon purchasing the HOME assisted property.

The Recapture Amount shall be defined as the greater of:

- the Assistance Amount reduced by one (fifth, tenth or fifteenth. However long the duration of the deed rider is) for each full year that has elapsed from the date of this Deed Rider until the date of such sale;

OR

- fifty percent (50%) of the amount by which the Net Proceeds exceed the sum of the Grantee's out of pocket costs for the Property including the total amount of principal payments made, the cost of any capital improvements made to the Property.

The assistance amount shall be defined as the difference between fair market value as determined by the appraisal performed at the time the owner first acquired the property and sale price that the owner acquired the property for.

Refinancing

The City of Springfield does not use HOME funds for refinancing.

Affirmative Marketing:

The City has adopted affirmative marketing procedures and requirements for all rental and homebuyer projects assisted with HOME funds. For all federally assisted housing programs, the City requires the project developer to conduct an analysis of those least likely to apply and to develop an Affirmative Marketing Plan. These two documents must be submitted at time of funding application. The analysis must identify the protective classes least likely to apply for housing and address the likely reasons. The Affirmative Marketing Plan must incorporate this information into a pro-active plan.

The developer's affirmative marketing plan must identify specific community organizations, places of worship, employment centers, fair housing groups or housing counseling agencies where special outreach will be conducted.

Once the City approves the affirmative marketing plan, the project is monitored for compliance through project completion. Documentation is maintained for all marketing activities as part of the project records.

ADDI

The City of Springfield's American Dream Downpayment Initiative will provide downpayment, closing cost, and rehabilitation assistance to eligible first-time homebuyers.

The homebuyers must have incomes at or below 80% of the area median income. adjusted for household size. The assistance amount shall be a minimum of \$5,000.00 for the downpayment and closing costs portion. Additional assistance is available for rehabilitation if the property needs repairs. The portion used for rehabilitation assistance will be used to remediate lead paint hazards or to make other repairs 80 that the property meets Housing Quality Standards.

The assistance is in the form of a 0% deferred payment loan with no payments due unless the homebuyer sells or refinances before ten years, as long as the homebuyer remains in compliance with program guidelines.

The City will target residents of the local public housing developments and families who receive Section 8 housing assistance for the ADDI program.

The City will conduct outreach to the local housing agencies who administer the Section 8 housing certificates for participants in the "Section 8 for Homeownership Program".

The City's ADDI program will provide the. downpayment, closing cost, and rehabilitation assistance for eligible "Section 8 for Homeownership Program" participants who are purchasing their first home.

The City's ADDI program requires that home buyers participate in pre-purchase education to learn about the responsibilities that accompany homeownership. In addition, the City's program requires an affordability review to determine whether the homebuyer's income/debt can support the purchase. The City also does an inspection of the property to ensure that repairs and maintenance will not burden the first-time homebuyers.

HOMELESS

Specific Homeless Prevention Elements

*Please also refer to the Homeless Needs Table in the Needs.xls workbook.

- Sources of Funds—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.
- 2. Homelessness—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.
- 3. Chronic homelessness—The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.
- 4. Homelessness Prevention—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.
- 5. Discharge Coordination Policy—Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.

Program Year 1 Action Plan Special Needs response:

The City of Springfield anticipates the use of significant public and private resources to address homeless needs and to prevent homelessness. The most significant of these resources are the federal McKinney Vento funds and funding through the federal Department of Health and Human Services. Those two largest sources of funds prohibit assisting at-risk households so projects designed to prevent homelessness are reliant upon Emergency Shelter Grant and Community Development Block Grant funds. Unfortunately ESG and CDBG have regulatory restrictions on the amount of funds which can be used for prevention activities.

In addition to the funds detailed above, each of the homeless service providers is required to demonstrate other public or private funds targeted to provide services to eligible households. McKinney funds require a 20% match; ESG requires a 100% match. A conservative estimate of the funds matched and leverage to support homeless programs within the City would exceed \$1,000,000 annually.

In keeping with HUD's priority of ending chronic homelessness, the city of Springfield has highly prioritized housing and services to this sub-population. Within the January 2005 enumeration, a total of 112 chronically homeless individual were identified. The CoC has identified the creation of permanent supportive housing including a "housing first" model as a high priority.

The City has continued to work on homeless prevention in partnership with property-owners, the legal community, service providers, and the Western Mass Housing Court. Through these coordinated efforts, the CoC has developed two innovative prevention programs. Continued support for these model programs and exploration of additional opportunities to stabilize at-risk households is a high priority.

The City of Springfield has accepted the Inter-agency Council on Homelessness's goal of the creation of a Ten Year Plan to End Chronic Homelessness. The City has expanded its original intent and has undertaken the development of a plan to reduce homelessness city-wide. The effort which actively involves private businesses, City officials, providers, the faith-based community, homeless persons, foundations, and educational institutions has completed preliminary work. The draft of the committees recommendations are anticipated by July 05.

The priorities identifies within the Consolidated Plan will be furthered through the direct operation of the following projects. While the operation of these programs will result in measurable outcomes in reducing homelessness and increasing residential stability, the remaining obstacles include:

- 1. lack of sufficient resources, especially for prevention activities
- 2. coordination among providers and housing/property owners
- 3. lack of rental subsidies to support very-low income households

PROJECTED HOMELESS FUNDING-Fiscal Year 2005-2006	
Emergency Shelter Grant-ESG	\$ 189,149.79
HOME Grant – TBRA	\$ 200,000.00
Community Development Block Grant-CDBG	\$ 237,243.62
McKinney	\$ 1,207,509.07
Health & Human Services/Health Care	\$ 1,529,383.00
TOTAL	\$ 3,196,768.02

Chronic Homeless

In January of 2005, the city coordinated a homeless enumeration of singles and families both shelter and unsheltered. As part of the enumeration, the city collected data on a number of factors including chronic homeless, utilizing HUD's definition of "chronic homelessness" of "...a chronically homeless person is an unaccompanied disabled individual who has been continuously homeless for over one year". The enumeration of chronic homeless was viewed as essential in the city's efforts to eliminate chronic homelessness within the next 10 years.

The below chart shows specific future-oriented goals to end chronic homelessness.

Goal: End Chronic Homelessness	Action Steps	Responsible Person/Organization	Target Dates
Goal 1: To complete the creation of a Ten-Year Plan to End Chronic Homelessness	1) Convene on-going meetings of Ten-Year Planning Committee.	Committee under leadership of Chair. Chamber of Commerce Executive Director	1)Monthly until 1/ 05
	2) Achieve consensus on objectives and required actions.	2) Ten-Year Planning Committee	2) 1/05
Goal 2: Utilizing baseline data on chronic homeless identify housing and	Conduct needs assessment utilizing recent Point-in-Time Count.	1) COC members.	1) 9/04
service needs required to address chronic homelessness.	Quantify needs for planning and resource allocation.	2) City through Office of Housing & Neighborhood Services.	2) 2/05
	Commit resources within Consolidated Plan	3) City	3) 6/05
Goal 3: Expand availability of appropriate housing units through the development of	Establish permanent supportive housing as a priority for City administered funding resources (HOME, HOPWA, and LHEAP).	1) Office of Housing	9/04
additional permanent supportive housing.	Obtain mainstream resource commitment for required services.	2a) Mental Health Association.	10/04
	,	2b) Catholic Charities.	2/05
	Undertake development of housing units.	3a) Mental Health Association.	7/05
		3b) Catholic Charities.	12/05

In the next year, the city will undertake the following activities towards eliminating chronic homelessness:

- 1. completion of a city-endorsed plan to end chronic homelessness
- 2. expansion of housing models targeted to chronic singles
- 3. improved access at various point of continuum of care for chronic homeless persons to obtain services without delay.

Barriers in the accomplishment of these objectives and therefore in the elimination of chronic homelessness include:

- 1. Lack of low demand permanent housing.
- 2. Lack of coordinated services to address the complex needs of this sub-population.

3. Chronic homeless persons difficulty in accessing mainstream services for a variety of reasons including lack of stable address, lack of required documentation, and lack of follow-through.

Prevention Activities

The City's homeless prevention strategy encompasses three strategic areas: the support for very low and low income household, direct prevention activities for households at imminent risk, and reduction in housing cost burden for renter households.

Discharge Coordination Policy

In recognition that effective discharge planning must be coordinated at the state level, the COC initiated its involvement in evaluating and revising (as needed) the existing state discharge policies.

Although the Commonwealth has an on-going practice of evaluating its systems, the COCs across the Commonwealth were invited to participate in a series of policy meetings. The Commonwealth has worked and continues to work to develop effective policies to prevent discharge from institutions and health care facilities that result in homelessness. This commitment continues.

The Commonwealth provides for appropriate discharge planning across programs through the inclusion of discharge specifications in contracts. The state's Operational Services Division, the agency responsible for overseeing the Massachusetts Purchase of Service system has developed discharge planning specifications for Request for Proposals (the method for state procurement of services including all human services). The language aims to ensure consistency in discharge planning among vendors and to establish an effective discharge planning policy and system statewide.

While the state's procurement and contracting process has improved discharge planning, the COC's interest was in the local implementation. The COC in collaboration with the Commonwealth has begun the process of evaluating existing systems. In the upcoming year, the city of Springfield through the CoC will participate in the evaluation of discharge practices of public systems of care.

Transition plan is reviewed by a multi-disciplinary team. A case manager facilitates the transition to a Community Resource Center once the individual is released.

In addition to the work done at the State level, the Springfield COC has initiated policy meetings with the Hampden County Sheriff's office. These meetings have resulted in the development of units by the Sheriff for releases. Further work with the Hampden County Sheriff will continue.

While progress has been made, the COC and the Commonwealth have made a commitment to continue to revise and improve the existing discharge system. Towards that end of series of policy meetings have been scheduled at which all relevant Commonwealth Departments and COCs will participate.

	Unsheltered	Emergency Shelter	Transitional Housing
A. Homeless Individuals	29	260	140
B. Homeless Families	3	33	43
# of Adults in Families	6	34	51
# of Children in Families	10	61	77
C. TOTAL Households (A+B)	32	293	183

COMMUNITY DEVELOPMENT

Community Development

*Please also refer to the Community Development Table in the Needs.xls workbook.

- 1. Identify the jurisdiction's priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.
- 2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.

*Note: Each specific objective developed to address a priority need, must be identified by number and contain proposed accomplishments, the time period (i.e., one, two, three, or more years), and annual program year numeric goals the jurisdiction hopes to achieve in quantitative terms, or in other measurable terms as identified and defined by the jurisdiction.

Program Year 1 Action Plan Community Development response:

The City's priority non-housing community development needs may be grouped into three main categories.

1. Human Capital: Invest in residents to enable people at all income levels to lead healthy, productive lives. Offer support to households and build capacity of community-based organizations to better support vulnerable populations.

Based on Springfield's poverty rate and the severity of unmet needs expressed by residents in the public hearings held in various sections of the city, funding directed toward human-capital related programs and projects will yield significant and positive community outcomes. The three priority areas identified through the Consolidated Planning process are youth services, senior services, and disabled persons. Primary among these three priorities is the need to improve the educational and health outcomes of youth who are living in the proposed NRSA area.

In this category CDBG and other funds will be directed toward additional programs, including those that serve homeless persons, single parent families seeking affordable childcare, and programs for individuals with insufficient or no health insurance coverage. Funding will also be used to improve the efficacy of the outreach conducted and programs implemented by neighborhood groups for low and moderate income persons

2. Neighborhoods: Enhance the quality of life in Springfield's low and moderate income neighborhoods including, public places, infrastructures, and housing stock. Ensure neighborhoods are good places to live, work and recreate.

Funding allocated pursuant to this category will contribute toward the cost of rebuilding parks and recreational areas, the reconstruction of crumbling roads and sidewalks, and the clearance and demolition of dilapidated and blighted structures in low and moderate income neighborhoods. Funds utilized to support programs and projects in this category will also be directed toward additional programs and projects, including housing rehabilitation programs, code enforcement activities and homeownership and lead paint removal assistance programs.

3. Economic Development: Expand economic opportunities, especially employment opportunities, for low and moderate income residents through efforts to attract, retain and expand small businesses in neighborhood business districts and larger commercial and industrial establishments throughout the City.

This assistance will be in the form of improvements to the physical conditions of neighborhood commercial districts, the provision of technical assistance to businesses located or seeking to locate in these districts and support for projects that will lead to the creation of jobs for the low and moderate income people residing in these neighborhoods.

As part of attraction and retention efforts and the technical assistance provided to growing neighborhood businesses, programming and project goals will be geared toward meeting the needs of residents in low and moderate income neighborhoods who are disproportionately burdened by lack of access to basic businesses and services in their neighborhood commercial districts, including supermarkets, dry-cleaners, full service banks and non-fast food restaurants.

The following charts identify the priorities in each of the three core areas. Planning, program administration, and HOPWA-specific activities have not been included in these tables.

1) Investment in Residents "Human Capital" is achieved through a variety of activities , the following activities were identified as priorities:

Activity	Matrix Code	Priority	Fund Source
Public Facilities and Improvements	3	М	CDBG, Public
Senior Centers	03A	М	CDBG, Public
Homeless Facilities	03C	Н	ESG, Private, Public
Youth Centers	03D	М	Private
Parks, Recreational Facilities	03F	Н	CDBG, Private, Public
Public Services (General)	5	Н	CDBG, Private, Public
Senior Services	05A	Н	CDBG, Private, Public
Handicapped Services	05B	Н	CDBG, Private, Public
Youth Services	05D	Н	CDBG, Private, Public
Substance Abuse Services	05F	M	CDBG, Private, Public
Battered and Abused Spouses	05G	М	CDBG, Private, Public
Employment Training	05H	M	CDBG, Private, Public
Fair Housing Activities	05J	М	CDBG, Private, Public
Childcare Services	05L	M	CDBG, Private, Public
Health Services	O5M	Н	CDBG, Private, Public
Mental Health Services	05O	М	Private, Public
CDBG Non-profit Organization Capacity Building	19C	Н	CDBG, Private, Public

In an effort to address these priority needs, the City of Springfield is proposing to fund the following activities in the Fiscal Year 05-06 Action Plan.

Human Capital					
Activity	Funding Amount	Accomplishment Type	Projected Accomplishment		
Academic & Athletic Recreational Program	\$9,000.00	People	25		
Adult Education Program	\$30,000.00	People	40		
After School and Summer Fun Club	\$20,000.00	People	45		
After School Recreation Program	\$5,000.00	People	75		
AIDS Outreach Workers	\$33,749.35	People	150		
At Risk Homeless	\$150,000.00	People	1400		
Bridging the Gap	\$10,000.00	People	125		
Culinary Arts Training Program	\$30,000.00	People	23		
Domestic Violence Prevention Program	\$28,953.45	People	100		
Education,GED & Job Readiness for Latinos	\$22,000.00	People	50		
Elderly Case Management Program	\$17,000.00	People	25		
Emergency Heating Assistance	\$15,000.00	People	25		
Employment & Training Program	\$75,000.00	Jobs	7		
Fair Housing	\$56,751.79	People	100		
Hampden County Daycare Alliance	\$8,000.00	People	3		
Homeless Essential Services	\$32,000.00	Households	200		
Homeless Meals Program	\$90,000.00	People	1500		
Homeless Prevention	\$51,000.00	Households	130		

Homeless Services	\$52,679.70	People	250
Homeless Shelter Operations	\$58,000.00	Households	335
HOPWA	\$522,700.00	Households	270
Indian Orchard Unit	\$8,000.00	People	100
Infant Mortality Prevention Program	\$15,000.00	People	200
Latino Employment Assistance Program	\$35,000.00	Jobs	40
Loaves and Fishes Soup	\$20,000.00	People	1000
Mediation Services	\$33,841.73	People	25
Multi-Component Educational Program for Boys	\$7,500.00	People	20
Recreational Program	\$175,000.00	People	2000
Safe Summer Streets	\$9,000.00	People	30
Senior Center	\$5,000.00	People	100
Senior Center	\$9,000.00	People	100
Springfield Fair Lending and Counseling	\$5,000.00	People	40
Summer Program	\$25,000.00	People	25
Summer Youth Development	\$10,000.00	People	100
Teens for AIDS Prevention	\$5,000.00	People	25
Therapeutic Recreation	\$108,120.00	People	120
Visually Impaired Elders	\$5,000.00	People	25
Youth Development Program	\$20,000.00	People	25
Youth Leadership Program	\$10,000.00	People	40
Youthbuild	\$20,000.00	People	30

2) Neighborhood Enhancement – The Consolidated Plan identified the need to make Springfield neighborhoods a good place to live, work, and recreate. To that end, the City of Springfield had identified the following priority areas and will fund activities geared towards achieving these priorities.

ACTIVITY	Matrix Code	Priority	Fund Source
Acquisition of Real Property	1	М	CDBG, Public
Disposition	2	Н	CDBG, Private
Parks, Recreational Facilities	03F	Н	CDBG, Public, Private
Street Improvements	03K	Н	CDBG, Public
Sidewalks	03L	М	Public
Tree Planting	03N	М	Public
Clearance and Demolition	4	Н	CDBG, Public
Homeownership Assistance	05R	Н	CDBG, HOME
Direct Homeownership Assistance	13	Н	HOME
Rehab; Single Unit Residential	14A	Н	HOME, Public, Private
Rehab; Multi Unit Residential	14B	Н	HOME, Public, Private
Acquisition	14G	Н	HOME, Public, Private
Lead Based/Lead Hazard Test/Abatement	141	Н	HOME, Public
Code Enforcement	15	Н	CDBG, Public
Residential Historic Preservation	16A	М	CDBG, HOME
CDBG Operation and Repair of Foreclosed Property	19E	Н	CDBG

In order to address these priority needs, programs and projects proposed this year include a substantial investment in a public park, a significant proactive code enforcement initiative, and a program targeted at the redevelopment of abandoned buildings and vacant lots. The following is a list of activities the City is proposing to fund in Fiscal Year 2005-2006 in order to address these priority needs.

Neighborhood Enhancement			
Activity	Funding Amount	Accomplishment Type	Projected Accomplishment
Acquisition/Disposition	\$136,000.00	Public Facilities	28
American Dream Downpayment Initiative	\$49,988.00	Housing Units	30
Board & Secure	\$6,000.00	Housing Units	15
Code Enforcement	\$265,500.00	Households	700
Graffiti	\$20,000.00	Public Facilities	5
Heartwap	\$137,000.00	Housing Units	50
Homebuyer Assistance	\$50,000.00	Households	15
Neighborhood Capital Projects	\$125,000.00	Public Facilities	10
Neighborhood Development	\$112,000.00	People	200
Park Improvements	\$80,000.00	Public Facilities	1
Planter Program	\$35,000.00	Public Facilities	25
Project Based Homeownership	\$663,081.90	Housing Units	15
Public Facilities	\$27,350.00	Public Facilities	2
Public Safety	\$155,250.00	People	100
Rental Production	\$769,181.00	Housing Units	30
Sheriff's Program	\$120,000.00	Public Facilities	3
Stabilization	\$50,000.00	Housing Units	15
Tenant Based Rental Assistance	\$200,000.00	Households	16
Vacant Lot Clean up	\$198,903.66	Housing Units	50

3) Economic Development – Economic Development in the City of Springfield is a priority need and in Fiscal Year 2005-2006, the City shall fund programs aimed at expanding economic opportunities, especially employment opportunities, for low and moderate income residents through efforts to attract, retain and expand small businesses in neighborhood business districts and larger commercial and industrial establishments throughout the City. The following table shows the City's priority needs under the Economic Development core component:

ACTIVITY	Matrix Code	Priority	Fund Source
Disposition	2	Н	CDBG, Private, Public
Clearance and Demolition	4	M	CDBG, Private, Public
Clean-up of Contaminated Sites	04A	Н	CDBG, Private, Public
Relocation	8	M	Public
CI Land Acquisition/Disposition	17A	Н	CDBG, Private, Public
CI Infrastructure Development	17B	Н	CDBG, Public
CI Building Acquisition, Construction, Rehabilitation	17C	М	CDBG, Private, Public
Other Commercial/Industrial Improvements	17D	M	CDBG, Private, Public
Direct Financial Assistance to For-Profits	18A	М	CDBG, Private, Public
ED Technical Assistance	18B	Н	CDBG, Private, Public
Micro-Enterprise Assistance	18C	Н	CDBG, Private, Public

In order to achieve these goals, the City has allocated the following funding to the following activities.

Economic Development			
Activity	Funding Amount	Accomplishment Type	Projected Accomplishment
Brownfields	\$70,000.00	Public Facilities	5
Business Assistance	\$35,000.00	Jobs	3
Relocation	\$40,000.00	Households	20
Technical Assistance	\$32,500.00	Jobs	3
Technical Assistance Program	\$100,000.00	Jobs	10
Technical Assistance to Businesses in I.O.	\$32,500.00	Jobs	2

Antipoverty Strategy

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

Program Year 1 Action Plan Antipoverty Strategy response:

The City of Springfield's Anti-Poverty Strategy is multi-faceted with clearly defined jurisdictional goals, programs, and policies for reducing the number of families living in poverty; no one factor but rather a combination of factors are responsible for the high level of families living in poverty.

Like most cities in the Commonwealth of Massachusetts, Springfield is faced with an alarmingly high percentage of families living on or below the poverty level as defined by the office of Management and Budget, which is revised annually.

Almost 27% of Springfield households live in poverty (\$15,020 for a family of three in 2002). Over a third (33.9%) of children under 18 live in poverty, giving the City one of the highest child poverty rates in the state (Census 2000). The rate is higher for Latino families, with 58% of children under 18, and 74% of children under five living in poverty. Of all household types, single-parent households headed by women are the poorest, with 62% with children under age five living in households with poverty-level incomes. In addition 87% of students in the City's Public Schools are classified as low income.

According to standards developed by the Boston based Women's Educational and Industrial Union and Wider Opportunities for Women in 1998, a Springfield household consisting of an adult, one preschooler, and one school-age child, for example, needs and hourly income of \$15.17 (\$32,040 per year) to pay for the basic necessities of housing, child care, food, clothing, transportation, health care expenses beyond those covered by an employer-provided health plan, and taxes.

There continues to be a strong connection between the issue of literacy (early childhood education, k-12, and adult education) and the incidence of poverty. Many poor families are headed by parents who have not finished high school, and cannot compete for better-paying jobs. In Springfield, 26.6% of adults age 25 and over have not completed high school or earned a GED; only 15.4% have earned a bachelor's degree. Without further education, many low-income parents are unlikely

to earn incomes that will support their families. According to the Commonwealth MassINC "The State of the American Dream in Massachusetts, 2002"there is a strong relationship between people's literacy skills and their success in today's economy.

The City will utilize the skills and services of its' Office of Community and Economic Development, Department of Housing and Neighborhood Services, Planning Department, and the Department of Health and Human Services independently and collaboratively to assist in reducing the number of poverty level families.

However, the City of Springfield fully realizes that its departmental resources cannot solve all of these poverty related issues. The City, therefore, will partner with the diverse group of community based organizations, private sector partners, state and federal social services, economic development agencies and not for profit service providers that serve impacted residents of Springfield.

By directing resources to serve CDBG eligible areas, which are also those areas hardest hit by poverty, the City will focus its work to reduce the number of low and moderate income persons and families living in poverty in Springfield in the following two strategic areas:

To address the issue of literacy the City will work very closely with organizations such as the Holyoke, Chicopee, Head Start, Inc. a leader in Early Childhood Education committed to providing low-income children and their families with a beacon of hope and source of support for a brighter future. They strive to do so by providing high quality comprehensive child development services to enrolled children and empowering families to achieve stability in their home environment.

Their program options include; full and part-day programs, Early Head Start (eligible children ages 0-3), Head Start (eligible children ages 3-5), Child Care (eligible children from 2 years, 9 months to 5).

The City of Springfield working in collaboration with its public schools will continue to be proactively involved with initiatives that are geared towards the successful completion of grades K-12.

In keeping with the federal mandate of leaving no child behind, the City is involved in the following initiatives:

- Step up for Springfield
- Cherish Every Child
- Culture of Achievement
- Pupil Progression Plan

The City feels very strongly, that our partnership with the public school system in support of their K-12 programs will have a positive affect on the chronically high drop-out rate, which is a major factor in promulgating the circle of poverty.

The City will also place strong emphasis on developing partnerships with entities whose mission is to raise the educational and occupational skills levels of the workforce and improve economic self-sufficiency for low and moderate income families.

Springfield's Adults Education Center bridging the gap between education and meaningful employment with programs specifically geared to:

- Help obtain a GED Certificate, providing instruction and pre-testing both in English and Spanish.
- Alternative High School Diploma Program

The Regional Employment Board (REB) which coordinates among others the following programs and initiatives in support of the City's goal of reducing poverty:

- <u>Work Force Investment Act</u> (WIA) providing pre-employment, training and job placement services to more than 900 low-income youth and adults annually.
- Pathways to Success by 21, which focus on increasing the employment rate of youth 16-24, and increases the educational attainment levels and post-secondary education participation rates of dropout youth 16-24 focusing especially on Latino and African American Youth.
- <u>Education, Training and Job Placement for TAFDC Recipients</u> a program design to serve more than 180 TAFDC recipients enter unsubsidized employment.

Hampden County Employment and Training Consortium (HCETC) and Massachusetts Career Development Institute (MCDI), both involved in administering programs designed to provide job training and counseling to unemployed/underemployed as well as educational training.

In addition to supporting programs that provide employment and employment training to assist in reducing poverty, the City will also maintain solid partnerships with programs and organizations that are taking a lead in providing literacy and self-sufficiency programs such as Read-Write-Now, neighborhood councils, Puerto Rican Cultural Center, Urban League of Greater Springfield, Vietnamese American Civic Association, and the Martin Luther King Center among others.

Programs that strengthen the family's abilities to manage income, obtain, maintain, or improve housing arrangements; reduce or eliminate an emergency need; improved or maintain nutrition; obtain access or links to services; improved or maintain physical or behavioral health are of particular importance regarding fighting poverty in Springfield. To this end, the City of Springfield will continue to identify opportunities to support the work of Springfield Partners for Community Action regarding its work to assist city residents through programs to assist with weatherization, telephone reassurance, community food and nutrition, community health advocacy, volunteer income tax assistance, financial literacy and awareness, individual development accounts, childcare, food distribution and community market programs.

The City knows that its strength is as strong as its weakest link and that the success of the anti-poverty strategy will depend on the strength and ability of the partnerships to holistically service and assist families break the cycle of poverty.

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NON-HOMELESS SPECIAL NEEDS HOUSING

Non-homeless Special Needs (91.220 (c) and (e))

*Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.

- 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.
- 2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Program Year 1 Action Plan Specific Objectives response:

Due to limited funding, the City of Springfield anticipated supporting only those activities identified as "High" priorities among non-homeless special needs. If additional funding is available or a particularly strong project is proposed, "Medium" priorities may also be considered. The following table projects the non-homeless special needs populations that will be served with housing and supportive services activities during this five-year consolidated plan period. The totals listed do not necessarily reflect unique persons since many activities will continues to serve ongoing needs of the same individuals for more than one program year.

The following chart identifies the populations that are identified as "High" priorities.

Special Needs Category	Housing	Supportive Services
Elderly and Frail Elderly	М	Н
Disabled (Develop. or Physical)	М	Н
Persons w/ HIV/AIDS	Н	M
Youth w/ HIV/AIDS	Н	M

Use of Available Resources

Many public service activities that have traditionally been funded through the CDBG program in Springfield serve the priority special needs populations identified above. The City of Springfield anticipated that these activities will continue to receive support. HOPWA funding will be used to assist with the supportive service needs of persons with HIV/AIDS in Springfield and throughout the tri-county area as detailed below.

Additionally, the Commonwealth of Massachusetts, through the Department of Mental Health, the Department of Public Health, the Division of Elder Services, and other agencies provide funding for a variety of housing and supportive services programs that serve many special needs populations in Springfield.

The following programs are planned for the 2005-2006 Program Year in an effort to aid this target population:

Activity	Funding Source	Funding Level
Emergency Heating Assistance	CDBG	\$15,000.00
Senior Center	CDBG	\$5,000.00
Adult Education Program	CDBG	\$30,000.00
Elderly Case Management Program	CDBG	\$17,000.00
Loaves and Fishes Soup Kitchen	CDBG	\$20,000.00
Senior Center	CDBG	\$9,000.00
Teens for AIDS Prevention	CDBG	\$5,000.00
Visually Impaired Elders	CDBG	\$5,000.00

Housing Opportunities for People with AIDS

*Please also refer to the HOPWA Table in the Needs.xls workbook.

- 1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.
- 2. Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.
- 3. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.
- 4. Report on the accomplishments under the annual HOPWA output goals for the number of households assisted during the year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.
- 5. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.
- 6. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.
- 7. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.
- 8. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the administration of services to people with HIV/AIDS.
- 9. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

Program Year 1 Action Plan HOPWA response:

The City of Springfield has allocated HOPWA resources to the following agencies for the following activities:

1. River Valley Counseling Center will to provide tenant-based rental assistance and intensive support services for 20 households. River Valley has been providing support services to individuals for more than 50 years. Initially focusing on mental health issues, River Valley has grown and has adjusted its focus to keep in step with the ever changing landscape of health issues facing underserved populations today.

River Valley has been providing HIV related housing services for more than 15 years. Through this funding, River Valley will provide housing and support services to HIV positive individuals, assisting with search and placement in decent affordable housing.

- 2. HIV/AIDS Law Consortium will provide legal assistance, advocacy, and small group workshops to clients and case managers on issues of discrimination in housing and benefits. The Law Consortium will provide legal services to 150 households. The Law Consortium's mission is to ensure access to legal services for individuals and families effected by HIV/AIDS and to educate both the legal community and the community at-large about the legal rights of these individuals and families. The Consortium advocates on behalf of people with HIV/AIDS to assure their legal and human rights are preserved.
- 3. New North Citizen' Council's Springfield Housing Opportunities for People with AIDS will provide support services, housing search and information, and short-term assistance to households impacted by HIV/AIDS. The program will provide services to 20 households. The New North Citizen' Council (NNCC) has been a neighborhood association for more than 30 years, providing residents with quality support and social services and citizen's advocacy from a neighborhood perspective. It is a multiservice agency with an annual operating budget of over \$4 million. Through this funding the NNCC will assist individuals and the families of individuals living with the AIDS virus to secure safe affordable housing through information, counseling and short-term rental assistance.
- 4. Cooley Dickinson Hospital's Supportive Housing Program Housing Services of AIDS Care will provide tenant-based rental assistance and support services to 14 households. Cooley-Dickinson Hospital (CDH) is a non-profit, 501(c) (3) community hospital serving individuals from Hampden Hampshire and Franklin County. CDH operates several programs that serve individuals living with the HIV/AIDS virus as well as providing the necessary support services to these same individuals and their families. CDH operates HIV/AIDS outreach centers, HIV Prevention and Education Programs as well as operating one of the state's six Centers for Health Communities which serves all of Western Massachusetts. Under this funding allocation, CDH will continue to assist HIV/AIDS positive individuals with safe affordable hosing options.

The following chart illustrates the services to be provided and the goals for each HOPWA Activity.

Organization	Service Classification	Performance Measure	Outcome Goals
HIV/AIDS Law Consortium	Services	Households	150
Cooley-Dickinson	TBRA	Households	14
New North Citizens Council	Shallow Subsidy	Households	20
River Valley	TBRA	Households	20

Specific HOPWA Objectives

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

Program Year 1 Specific HOPWA Objectives response:

The following table outlines the priority HOPWA needs for the Tri-county area. Activities marked "High" priorities will receive funding during the Consolidated Plan Period. Those marked as "Medium" priorities may receive funding if funding levels increase or particularly strong proposals are submitted. Activities marked as "Low" priorities will not be funded during the five-year plan period due to limited availability of funds.

Activity	Priority	Funding Source
Tenant-Based Rental Assistance	Н	HOPWA, HOME, McKinney
Short-Term Rent, Mortgage and Utility Payments	Н	HOPWA
Facility-Based Programs	L	
Operating Costs for Facility-Based Programs	L	
New Facilities Development with Capital Funds	L	HOPWA
Supportive Services in Conjunction with Housing Activities	Н	HOPWA, Public, McKinney
Housing Information and Placement Services	Н	HOPWA, Public
HOPWA Technical Assistance	М	HOPWA

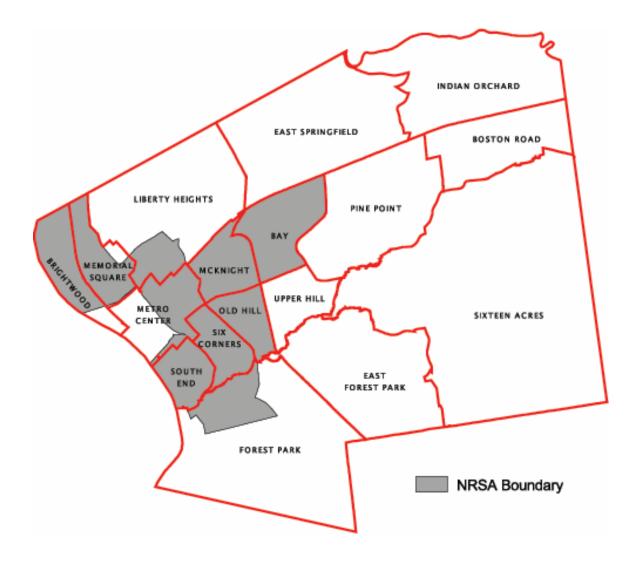
Other Narrative

Include any Action Plan information that was not covered by a narrative in any other section.

Neighborhood Revitalization Strategy Area

1. Statement of Goals

The City of Springfield is poised to intensify efforts to fundamentally change its urban neighborhoods that are located within the proposed Neighborhood Revitalization Strategy Area (NRSA). These communities are home to some of the City's poorest residents and have a wealth of ethnic diversity. The residents, businesses owners, and key stakeholders within the NRSA are dynamic, diverse, and eager for positive change and new investment.



The following four goals encompass our collective global vision for the NRSA. These goals are the result of a series of public meetings, interaction with key stakeholders in the neighborhoods and from ongoing efforts focused on meeting with neighborhood councils and civic associations to better understand the needs of residents.

The office of Housing and Neighborhood Services funds four resident driven organizations within the NRSA. These CDBG sub-recipients are the primary source of consultation with NRSA residents. Typically these organizations conduct public meetings at least once a month to address neighborhood concerns and ongoing neighborhood initiatives. All of these organizations have dedicated staff that work daily with their respective communities to better understand and address their concerns with the full support of the City behind them.

Additionally, staff from the office of Housing and Neighborhood Services attends numerous neighborhood meetings in addition to scheduling meetings with various councils and concerned NRSA residents surrounding particular issues. This ongoing process allows the City to better understand and build consensus around specific needs and priorities of NRSA residents. Typically other city departments are also invited to join in the discussion to share their expertise and resources to address neighborhood needs. This ongoing dialog and the resulting activities serve as the foundation upon which we are revitalizing our NRSA neighborhoods.

In addition to our efforts to promote ongoing interaction and communication with NRSA neighborhoods the City of Springfield sponsors four community input meetings annually. These meetings were held in various locations throughout the city in January 2005. Residents were encouraged to attend and share their concerns with city officials. Further, the City is actively working with neighborhood organizations to build mutually beneficial partnerships between neighborhood organizations and key stakeholders and businesses in each community. Through these partnerships the city is able to leverage support to neighborhood organizations with investment from the private sector. Fostering the understanding that public dollars alone cannot bring about substantial and sustainable change is paramount to the success of the NRSA.

NRSA GOALS

- 1. Build capacity within existing community-based organizations so that they can better support NRSA households and serve as the catalyst for change.
- 2. Improve neighborhood infrastructure, housing stock and the overall aesthetics of neighborhoods to bring back civic pride and encourage private investment.
- 3. Engage all NRSA Neighborhood stakeholders and the governing body of our city to form a partnership to make our neighborhoods a better place to live, work and recreate.
- 4. Foster neighborhood economic development to promote meaningful job creation for NRSA residents.

While the finances of Springfield have necessitated the need for a state financial control board, this creates a unique opportunity to establish new partnerships to substantially improve the City's neighborhoods. With far-reaching assistance from various sources including HUD and the Commonwealth's Office of Commonwealth Development, the ability to make significant and sustainable neighborhood improvements that will benefit residents and improve the quality of life in the

proposed NRSA is highly feasible. These new resources and partnerships are supporting the following activities in NRSA neighborhoods:

- Assistance from the State Police to address crime;
- Additional demolition dollars to address dangerous abandoned properties;
- Support to make substantial infrastructure improvements for three of the proposed NRSA neighborhoods;
- Operational assessment of key city departments including Public Safety and Department of Public Works;
- Consolidation of code inspection functions within the Office of Housing;
- Coordination of publicly owned real estate disposition;
- Nearly \$7 Million dollars to make improvements to the State Street corridor;
- State funding for a \$100,000 walking tour for the South End Neighborhood;
 and
- A new City budget mandate to spend .5% of the budget (FY06 \$1.9 Million) on capital improvements for city neighborhoods.

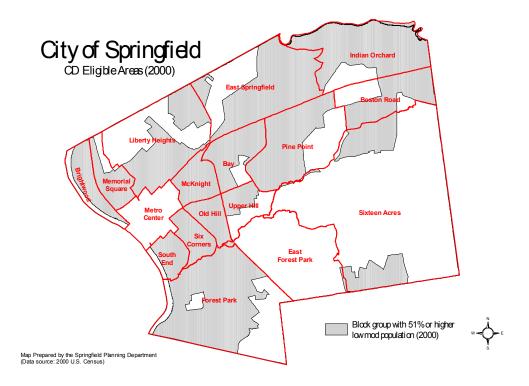
2. Past Accomplishments

As reported within the Annual CAPERS, real accomplishments have occurred within the Enterprise Community over the past ten years, yet the need to move more aggressively and urgently to stem blight and improve the lives of people and businesses in these communities has become increasingly apparent. It is with this new sense of urgency coupled with fundamental changes in the city's operating capacity that the proposed NRSA has been developed. Tangible outcomes that develop from this new foundation for neighborhood renewal will be the cornerstone for the NRSA.

3. <u>Defining the NRSA Area</u>

The U.S. Department of Housing and Urban Development (HUD) developed, in 1996, criteria for approving locally determined strategies to address primarily distressed residential areas for revitalization. These areas are known as Neighborhood Revitalization Strategy Areas (NRSA).

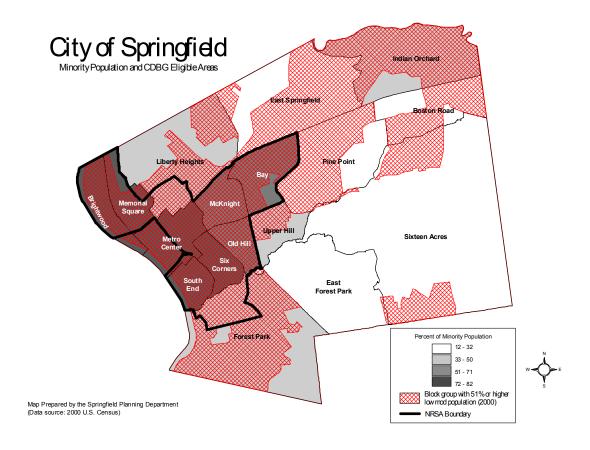
The map below indicates block groups with 51% or higher low-to-moderate income population in primarily residential areas. Most of the these block groups are contiguous and thus would be potentially eligible to be included within a NRSA under HUD guidelines. Given the enormity of the number of block groups falling within this category and the substantial resources that would be needed to include all of these neighborhoods in the NRSA, additional criteria was established by the City of Springfield to limit the size of the NRSA to only those neighborhoods and neighborhood sections that had the greatest need.



The City of Springfield established the following additional criteria to determine what neighborhoods and neighborhood sections should be included in the NRSA:

- Neighborhoods or neighborhood sections where the minority population is higher than 51% of all neighborhood residents;
- Neighborhoods with active neighborhood groups, CDC's, and key stakeholders where the successful implementation of the NRSA plan is likely.

The final determination for creating the boundary for the NRSA is illustrated in the map below that combines all of the above criteria.



As shown on the map there are notable neighborhoods and neighborhood sections that are not included because they do not meet a sufficient threshold of the above criteria. More specifically Metro Center is not included because it is not predominately residential; Indian Orchard, East Springfield, Boston Road, Pine Point, Bay, McKnight, Sixteen Acres, Liberty Heights and Forest Park are not included because they do not have large percentages of minority residents and most are not contiguous to other neighborhoods with greater needs. By limiting the size of the NRSA the City of Springfield will be better able to focus available resources in those neighborhoods with the greatest need for revitalization and foster sustainable positive changes that benefit NRSA residents.

4. Need for NRSA designation

Despite ongoing efforts to address the many complex needs of residents in the Enterprise Community, there is still much more to be done. From 1990 to 2000 the number of census blocks groups that represent 51% or higher low-to moderate-income population has risen. These census block groups are predominately in Springfield's most urban neighborhoods. These communities are falling behind when compared to the overall economic health of the remaining city neighborhoods and the region in total. Further, violent crime has increased in the city; according to City-data.com Springfield's crime index of 896.3 is significantly higher than the U.S. average of 330.6. Through the first quarter of 2005 the city has had 7 murders. The following indicators further illustrate the need to re-designate Springfield's Enterprise Community as a NRSA:

Unemployment statistics for NRSA neighborhoods, as shown in the following indices, highlight a significant disparity between the number of unemployed individuals in NRSA neighborhoods compared to the entire City of Springfield and the region.

Poverty Levels

Neighborhood	Total Population	Persons below Poverty Level	Percent below Poverty Level
Memorial Square	4858	2814	58%
South End	3093	1537	50%
Six Corners	7347	3352	46%
Old Hill	4504	1768	39%
Brightwood	3850	1458	38%
City of Springfield	146,327	33,772	23%
Region			13%

Source: 2000 Census

Housing Units - Percent owner-occupied

Neighborhood	Total Housing Units	Occupied Housing Units	Percent Owner- occupied units
Memorial Square	1850	1691	6.3%
South End	1365	1273	14.8%
Six Corners	3466	3022	18.1%
Brightwood	1488	1434	20.0%
Old Hill	1660	1461	34.0%
City of Springfield	61,172	57,130	49.9%
Region	239,709	227,095	63.3%

Source: 2000 Census

Unemployment

Onempioy mene		1		
Neighborhood	In Civilian Labor Force	Employed	Unemployed	Percent Unemployed
Six Corners	2561	2137	424	16.6%
Brightwood	1232	1028	204	16.6%
Memorial Square	1044	879	165	15.8%
Old Hill	1542	1335	207	13.4%
South End	1069	938	131	12.3%
City of Springfield	66,262	60,651	5611	8.5%
Region	296,374	272,660	23,714	8%

Source: 2000 Census

Housing Units Built before 1940

Neighborhood	Percent Housing Units Built before 1940
Old Hill	55.4%
South End	53.5%
Six Corners	50.5%
Memorial Square	21.4%
Brightwood	19.7%
City of Springfield	36.2%
Region	34.0%

Source: 2000 Census

Lead Hazards

Neighborhood	Number of High Risk Units*
Six Corners	730
South End	470
Old Hill	320
Memorial Square	301
Brightwood	194
City of Springfield	6,207

Source: Scorecard, Environmental Defense

Education Attainment

Neighborhood	Percent High School Graduate or Higher
Memorial Square	39%
Brightwood	44%
South End	56%
Six Corners	57%
Old Hill	62%
City of Springfield	73%
Region	84.4%

Source: 2000 Census

Health Indices - HIV/AIDS

Neighborhood	% of residents known to be living with HIV/AIDS
Memorial Square	.99%
Brightwood	.9970
South End	1.37%
Six Corners	1.37%
Old Hill	.75%
City of Springfield	.6%
Massachusetts	.2%

Source: Springfield Health and Human Services April 2004 Data

Health Indices – Teen Births

realth Indices reem births				
Neighborhood	% Age 17 or Under	% Age 18-19		
Memorial Square	16.6%	16.4%		
Brightwood	10.0%	10.4%		
South End	8.8%	14.7%		
Six Corners	10.4%	16.4%		
Old Hill	12.8%	17.1%		
City of Springfield	8.8%	11.9%		

Source: Springfield Health and Human Services 1997-1999 Data

^{*}This measure is the number of housing units that were built before 1950 and are occupied by families living below the poverty level.

Elderly Living Alone

Neighborhood	65 + Living alone	Total Population	Percent	
Six Corners	164	7688	2.13%	
Old Hill	117	4557	2.57%	
Memorial Square	166	4889	3.4%	
South End	111	3223	3.44%	
Brightwood	183	3936	4.65%	
City of Springfield	6841	152,082	4.5%	

Source: 2000 Census

Youth Living in Poverty

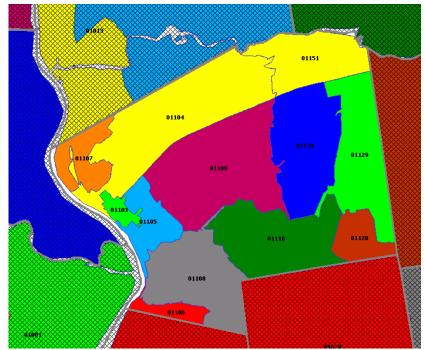
Neighborhood	< 18 Below Poverty Level	Total Population	Percent	
Old Hill	896	4557	19.66	
Memorial Square	1347	4889	27.55	
South End	701	3223	21.75	
Brightwood	619	3936	15.73	
Six Corners	1473	7688	19.16	
City of Springfield	14,637	152,082	9.62	

Source: 2000 Census

Limited Access to Business

Zip	Location	Percent of % Individuals Below Poverty Level	Individuals Living Below Poverty Level Per Establishment
01107	NRSA Equivalent Zip Code	40.0%	32.1
01109	NRSA Equivalent Zip Code	36.9%	24.3
01105	NRSA Equivalent Zip Code	43.9%	20.2
01108	Not in NRSA	23.0%	19.4
01104	Not in NRSA	19.9%	11.0
01151	Not in NRSA	19.2%	7.5
01119	Not in NRSA	9.2%	7.2
01118	Not in NRSA	7.5%	6.1
01128	Not in NRSA	7.2%	3.4
01103	Not in NRSA (Metro Center)	37.7%	2.9
01129	Not in NRSA	4.8%	1.8

Springfield, MA Zip Codes



Source: 2000 US Census, Dun and Bradstreet

Zip codes are presented as business data was only available by zip codes and not by census tracks.

5. NRSA Action Plan

The strategy to focus on four global goals for the Neighborhood Revitalization Strategy plan includes addressing the following needs with corresponding objectives. The success of the NRSA will be measured against achieving the critical outcomes that are shown in the attached logic plans.

Goal 1: Build capacity within existing community-based organizations so that they can serve as the catalyst for neighborhood renewal and better support the needs of NRSA households.

Problem/Need	Objectives
1. The needs of NRSA households require a coordinated, community based approach.	Identify and implement successful community-based service models to meet the health needs of NRSA residents.
2. Neighborhood organizations are lacking the needed human and capital resources to effectively address quality of life and revitalization issues.	Provide technical assistance and build capacity in organizations throughout the NRSA.
3. Neighborhood businesses and key stakeholders are not fully engaged in neighborhood revitalization activities.	Create processes and tools to better facilitate communication between NRSA residents, neighborhood businesses, and key stakeholders.

Goal 2. Improve neighborhood infrastructure, housing stock and the overall aesthetics of neighborhoods to bring back civic pride and encourage private investment.

Problem/Need	Objectives
1. Negative quality of life issues are	Address graffiti, adverse neighborhood
affecting the desirability and	businesses, zoning, code violations and
corresponding marketability of	related crime.
Springfield's urban neighborhoods	
2. NRSA neighborhoods have a	To redevelop vacant properties and
disproportionate percentage of vacant	rehabilitate marginal stock.
blighted properties and marginal housing	
stock.	
3. Public infrastructure (streets,	Improve the quality of public
sidewalks, lighting, schools) within the	infrastructure.
NRSA is in need of significant repair.	

Goal 3. Engage all NRSA Neighborhood stakeholders and the governing body of our city to form a partnership to make our neighborhoods a better place to live, work and recreate.

Problem/Need	Objectives
1. Lack of educational attainment and vocational training limit employment opportunities for NRSA residents.	Expand non-traditional education and employment training opportunities.
2. NRSA residents have a high reliance on public transportation and youth need a breadth of recreational opportunities within NRSA.	Invest in parks, and recreational and youth programming within NRSA.
3. Loss of stable, quality housing units in NRSA.	Expand affordable housing units, homeownership, and rentals to provide quality housing.

Goal 4. Foster neighborhood economic development to promote meaningful job creation for NRSA residents.

Problem/Need	Objectives
1. High rates of unemployment in NRSA	Expand non-traditional education and
neighborhoods result from the lack	employment training opportunities that
educational attainment and vocational	target local economic job growth
training.	opportunities.
2. NRSA neighborhoods economic	Engage key stakeholders and NRSA
development activities do not specifically	neighborhood businesses to invest in
target local residents for employment	neighborhoods by promoting the hiring of
opportunities.	local residents.
3. Loss of employment opportunities in	Expand efforts to market local businesses
NRSA neighborhoods are the result of not	by addressing negative influences in
attracting consumers from beyond NRSA	NRSA neighborhood commercial districts
neighborhoods to patronize NRSA	such as graffiti, crime, and code
neighborhood businesses.	violations.

For each of the goals, the City will identify measurable outcomes within the Annual Action Plan. The City's intention is to utilize HUD's Logic model format to detail strategies, outputs, outcomes and consistency with HUD policies and priorities.

U.S Department of Housing and Urban Development 12/31/2006)

Office of Departmental Grants Management and Oversight

Program

Name: Neighborhood Revitalization Strategy Area (NRSA)

Component

Name: <u>Investing in residents through community-based organizations</u>

Strategi c	y Need,		Need, Activity		•		arks	Outcome	es	Measurement Reporting Tools	Evaluation Process
Goals	Prior ities	Situation		Output Goal	Outpu t Result	Achievement Outcome Goals	End Results				
1	1 2 3		4	5	6	7	8	9			
Pol	icy	Plan	ning	Interver	ntion	Impact	t	Account	tability		
1,3,5,6	1,2,4,5	NRSA residents are lagging behind the balance of the city and region on a number of key socioeconomic and health indicators Poverty, unemployment, teen births, single parent households are all prevalent within the NRSA. The complexity of issues requires a coordinated, concentrated effort utilizing result-oriented models carried out by capable community-based organizations.	A. To concentrate efforts to build capacity of organizations to insure innovative, outcome-based programs to best address the needs of NRSA residents. To utilize public resources to maximize community participation, to leverage private resources, and to employ "best practices" to achieve measured outcomes to stabilize and improve life for NRSA residents.	Short Term A. Increased organizational capacity of ten organizations to serve NRSA households through the provision of technical and financial assistance.		A. Five hundred NRSA residents have access to more direct services to support and improve household stability.		a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's.	Monthly reports from all participating organizations/departments Quarterly benchmark and outcomes review.		

HUD's Strategic Goals

- Increase homeownership opportunities.
- 2. Promote decent affordable housing.
- Strengthen communities.
- Ensure equal opportunity in housing.
- Embrace high standards of ethics, management, and accountability
- Promote participation of grass-roots faith-based and other community-based organizations.

Policy Priorities

- Provide Increased Homeownership and Rental Opportunities for Low- and Moderate-Income Persons, Persons with Disabilities, the Elderly, Minorities, and Families with Limited English Proficiency.
- Improving the Quality of Life in our Nation's Communities.
- Encouraging Accessible Design Features.
- Providing Full and Equal Access to Grass-Roots Faith-Based and Other Community-Based Organization in HUD Program Implementation.
- Participation of Minority-Serving Institutions in HUD Programs
- Ending Chronic Homelessness within Ten Years.
- Removal of Barriers to Affordable Housing.

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Name: Neighborhood Revitalization Strategy Area (NRSA)

Component

Name: <u>Investing in residents through community-based organizations</u>

Strategi c	Polic y	Need,		Service or Activity	Benchm	arks	Outcome	es	Measurement Reporting Tools	Evaluation Process
Goals	Prior ities	Situation		Output Goal	Outpu t Result	Achievement Outcome Goals	End Results			
1		2	3	4	5	6	7	8	9	
Pol	icy	Plar	Plar	ning	Interve	ntion	Impac	t	Account	
				Intermediate Term A. All programs utilize of result- oriented measurement tools to insure effective and efficient service delivery.		A. 75% of programs utilization of result-oriented measurement tools.		a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's	Monthly reports from all participating organizations/departments Quarterly benchmark and outcomes review.	
				Long Term A. Coordinated delivery system, which maximizes best practices and leverages significant private resources and participation. Implement three best practices and leverage 1 for 1 on all		A. NRSA residents report greater satisfaction with service delivery system and the resources available to their households.		a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's	Monthly reports from all participating organizations/departments Quarterly benchmark and outcomes review.	

HUD's Strategic Goals

- Increase homeownership opportunities.
- Promote decent affordable housing.
- Strengthen communities.
- Ensure equal opportunity in housing.
- 5. Embrace high standards of ethics, management, and accountability.
- 6. Promote participation of grass-roots faith-based and other community-based organizations.

- Provide Increased Homeownership and Rental Opportunities for Low- and Moderate-Income Persons, Persons with Disabilities, the Elderly, Minorities, and Families with Limited English Proficiency.
- Improving the Quality of Life in our Nation's Communities.
- Encouraging Accessible Design Features.
- 4. Providing Full and Equal Access to Grass-Roots Faith-Based and Other Community-Based Organization in HUD Program Implementation.
- 5. Participation of Minority-Serving Institutions in HUD Programs
- Ending Chronic Homelessness within Ten Years.
- Removal of Barriers to Affordable Housing.

Name: Neighborhood Revitalization Strategy Area (NRSA)

Component

Name: <u>Investing in residents through community-based</u>

organizations

						<u>organizations</u>						
Strategi c Goals	Policy Priorit ies	Problem, Need, Situation	Need,	Need,	Need,	Service o Activity	r Benchmar	ks	Outco	mes	Measurement Reporting Tools	Evaluation Process
				Output Goal	Outp ut Resul t	Achievement Outcome Goals	End Results					
Po	licy	Plann		Intervention	n	Impact		Accounta	bility			
	1,2,4,5,7	NRSA residents are lagging behind the balance of the city and region on a number of key socio- economic and health indicators. Poverty, unemployment, teen births,	B. To operate and support programs that increase economic and wealth accumulation for NRSA residents.	Short Term B. Outreach and enroll 200 NRSA households in credit and home buying counseling, small business development, and other programs to expand opportunities for financial stability.		B. 100 households will complete the education component and assess their current credit.		a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's.	Monthly reports from all participating organizations/departments Quarterly benchmark and outcomes review.			
		single parent households are all prevalent within the NRSA. The complexity of issues requires a coordinated, concentrated effort utilizing result-oriented models carried out by capable community- based organizations.		Intermediate Term B. Provide credit/home buying counseling to 30 NRSA households. Provide entrepreneurial support to 10 NRSA households. 35% of NRSA participants will develop a realistic financial plan to accomplish household goals.		B. 50% of participating NRSA households will report increased financial literacy.		a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's	Monthly reports from all participating organizations/departments Quarterly benchmark and outcomes review.			

HUD's Strategic Goals

- Increase homeownership opportunities.
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- Provide Increased Homeownership and Rental Opportunities for Low- and Moderate-Income Persons, Persons with Disabilities, the Elderly, Minorities, and Families with Limited English Proficiency.
- 2. Improving the Quality of Life in our Nation's Communities.
- Encouraging Accessible Design Features.
- 4. Providing Full and Equal Access to Grass-Roots Faith-Based and Other Community-Based Organization in HUD Program Implementation.
- 5. Participation of Minority-Serving Institutions in HUD Programs
- 6. Ending Chronic Homelessness within Ten Years.
- Removal of Barriers to Affordable Housing.

Name: Neighborhood Revitalization Strategy Area (NRSA)

Component

Name: <u>Investing in residents through community-based</u>

<u>organizations</u>

						<u>organizations</u>				
Strategi c Goals	Policy Priorit ies	Problem, Need, Situation	Service or Activity			Outco	mes	Measurement Reporting Tools	Evaluation Process	
				Output Goal	Outp ut Resul t	Achievement Outcome Goals	End Results			
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			I a h t h h h h h h h h	Long Term B. Provide financial assistance to 20 households to achieve their goal of homeownership or business ownership.		B. 20 households will obtain increased financial stability and/or increased net worth through equity.		a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's	Monthly reports from all participating organizations/departments Quarterly benchmark and outcomes review.	

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Strategi c Goals	Policy Priorit ies	Problem, Need, Situation	Service o Activity		ks	Outcoi			Measurement Reporting Tools	Evaluation Process
				Output Goal	Outp ut Resul t	Achievement Outcome Goals	End Results			
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1,3,5,6	1,2,4,5,7	NRSA residents are lagging behind the balance of the city and region on a number of key socioeconomic and health indicators. Poverty U, unemplo yment, teen births, single parent households are all prevalent within the NRSA. The complexity of issues requires a coordinated, concentrated effort utilizing result-oriented models carried out by capable community-based organizations.	C. Concentrate efforts to improve educational attainment of NRSA residents, engage key stakeholder s and businesses and improve the physical environmen t of NRSA neighborho od commercial districts to foster meaning job creation for NRSA residents.	Short Term C. Outreach to neighborhood businesses to support on-the-job training and job shadowing for local residents. Goal of twenty businesses.		C. 10% of NRSA neighborhood businesses participate. 15 NRSA residents participate in job shadowing and on-the-job training with local businesses.		c. Offid. Data Office of HUD a e. Data	ce of Housing ce of Housing a collected monthly by of Housing and reported to nnually will be collected through sits and monthly reports	Monthly reports from all participating organizations/departments Quarterly benchmark and outcomes review.

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				<u>organizations</u>											
Strategi c Goals	Policy Priorit ies	Problem, Need, Situation	Need,	Need,	Need,	Need,	Need,	Need,	Service or Activity	Benchmar	ks	Outco	mes	Measurement Reporting Tools	Evaluation Process
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Policy				Intermediate Term C. Through cooperate public/private efforts improve the physical environment of neighborhood commercial districts to encourage economic stability, attract new consumers and support job creation.		C. Core NRSA neighborhood commercial districts decrease vacancy rate by at least 10%.		a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's	Monthly reports from all participating organizations/departmen ts Quarterly benchmark and outcomes review.						
				Expend \$50,000 annually on neighborhood capital projects. Long Term C. Develop three partnerships with local businesses and key institutions to hire local NRSA residents.		C. Local NRSA businesses target employment hiring goal of at least 25% of new employees being NRSA residents. At least 10 NRSA residents are hired through these efforts.		a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's	Monthly reports from all participating organizations/departmen ts Quarterly benchmark and outcomes review.						

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Name: Neighborhood Revitalization Strategy Area (NRSA)

Component

Name: Engaging key stakeholders/building partnerships

Strategi c	Poli cy	Problem, Need,	Service or Activity	Benchmarks		Out	comes	Measurement Reporting Tools	Evaluation Process
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3,6	2,4	NSRA neighborhoods have a high percentage of housing built before 1940. Blighted and abandoned properties are concentrated in NRSA neighborhoods. Sidewalks, roads, tree belts and public facilities are generally in poor condition.	Improve neighborhood infrastructure, housing stock and the overall aesthetics of neighborhood s to bring back civic pride and encourage private investment.	Short Term Coordinated plan by relevant city departments and relevant organizations on infrastructure priorities. Prioritize the top 10 infrastructure needs for NRSA neighborhoods. Develop revitalization strategies for blighted and problem properties Improve recreational needs and desires of NRSA residents. Complete three park improvement projects. Develop strategy with community based organizations to cooperatively report on and follow-up with neighborhood code enforcement issues. Resulting in 1500 Code Enforcement actions		Complete \$100,000 of streets, sidewalks in other public infrastructure. Improvements Revitalization strategy addresses 75% of blighted and problem properties identified by NRSA. NRSA resident's utilization of public open space and recreational programs will increase. Reduction of blighted properties and properties and properties with		a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's	Monthly reports from all participating organizations/departments Quarterly benchmark and outcomes review.

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Program Component Name: Neighborhood Revitalization Strategy Area (NRSA) Name: Engaging key stakeholders/building partnerships Poli Problem, Service or **Benchmarks Outcomes Measurement Reporting Evaluation** Strategi Need, **Activity Tools Process** CV Goals Prio Situation **Achieveme End Results Output Goal** Outp ritie ut nt s Resul Outcome Goals 1 2 4 6 8 **Policy Planning** Intervention Impact Accountability .70% of a. Database Monthly reports from Intermediate Term redeveloped b. Office of Housing all participating Accomplish properties will c. Office of Housing organizations/departme redevelopment of 20 d. Data collected monthly by be blighted properties homeownershi Office of Housing and reported to p units thereby **HUD** annually Quarterly benchmark Long Term increasing e. Data will be collected through and outcomes revie Develop additional public field visits and monthly reports homeownershi facilities, which support p percentages from CBO's NRSA households. in NRSA neighbor-hood Develop one additional public facility. NRSA resident's utilization of public facilities

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- Promote decent affordable housing.
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Policy Priorities

- Provide Increased Homeownership and Rental Opportunities for Low- and Moderate-Income Persons, Persons with Disabilities, the Elderly, Minorities, and Families with Limited English Proficiency.
- 2. Improving the Quality of Life in our Nation's Communities.
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will increase

- 4. Providing Full and Equal Access to Grass-Roots Faith-Based and Other Community-Based Organization in HUD Program Implementation.
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Program
Name: Neighborhood Revitalization Strategy Area (NRSA)

Component
Name: Engaging key stakeholders/building partnerships

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3,6	2,4	NRSA neighborhoods lack partnerships between key businesses, governmental bodies and CBO's. As a result there are missed opportunities relative to job growth, neighborhood commercial district enhancements and support for improving educational attainment and vocational training for NRSA residents.	Engage all NRSA Neighborhood stakeholders and the governing body of our city to form a partnership to make our neighborhoods a better place to live work and recreate.	Short Term Identify and bring together key neighborhood stakeholders and CBO's for each NRSA neighborhood. Intermediate Term Identify and seek out businesses to fill business and service gaps for NRSA neighborhoods. Attract five new businesses. Identify adverse neighborhood business uses and relocate three such uses.		All NRSA neighborhood CBO's have partnerships with key stakeholders that benefit NRSA residents through the sharing of resources. Improve quality of life for NRSA residents by bringing needed business to NRSA neighborhoods and relocating or eliminating adverse businesses. NRSA residents report greater satisfaction with available neighborhood businesses.		a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's	Evaluate number of CBO and key stakeholder partnerships and special projects undertaken by these new partnerships. Evaluate number and type of new businesses and the means to reduce adverse neighborhood businesses.

Program
Name: Neighborhood Revitalization Strategy Area (NRSA)

Component

Name: Engaging key stakeholders/building partnerships

Strategi	Poli cy	Problem, Need,	Service or Activity	Benchma	ırks	Outcome	es	Measurement Reporting Tools	Evaluation Process
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				Long Term Key stakeholders and neighborhood businesses provide educational support and vocational training for sixty NRSA residents.		50% of participating NRSA residents report improved vocational skills and greater access to local employment opportunities.		a. Database b. Office of Housing c. Office of Housing d. Data collected monthly by Office of Housing and reported to HUD annually e. Data will be collected through field visits and monthly reports from CBO's	Evaluate unemployment rates and new locally owned businesses in NRSA neighborhoods.

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Grantee Name: City of Springfield

CPMP Version 1.3

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					and/or preserve affordable rental housing. Program will be operated by the Office of private non-and for-profit developers.													
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Δ	ACCO	прі. туре:	•	Actual U				ACCOI	прі. туре				nits					

Project Name: HOPWA Administration																	
Desc			 	S Pro			•		UOG Code:								
					rhood Services will utilize these funds for the planning and execution of the HOPWA											IOPWA	
		including							ciicoc	, ranc	.0 101	the plann	ing ai	u cx	ccation or		.01 1171
Loca	tion	•			Priority Need Category												
		d, MA			Priority Need Category												1
	•	,			S	Selec	t one	<u>:</u>	I	Plannii	ng/Ad	ministration	1			_	—
					Expla	natio	n:										
Evro	a ta a	l Complet	ion Data														
		Complet	ion Date);													
6/30/		Objective	Codosi														
Natio	Jiiai	Objective	e Coues:														
Not A	Applic	able		_													
P	roje	ct Primar	y Purpos	e:	Specific Objectives												
Пне	elo th	e Homeless			-												▼
	•	ersons with			1												
1—	•	ersons with			2												
l —	•	s Public Hou			_												
	Jules	S Public 1100	ising needs	5	3			, ,									
	Accomplishments	Accompl. 7	_	Proposed					Acco		compl. Type:		▼	Proposed			
_					Underway										Underwa	-	
Project-level					Complete									_	Complete		
<u> </u>		Accompl. Type: ▼			Proposed						Acco	mpl. Type:		▼	Proposed		
t					Underway										Underway		
oje				Complete									_	Complete			
Pr		Accompl. Type:			Proposed						Acco	ccompl. Type:		•	Proposed Underway		
	Ac				Underway								,				
	-				Complete										Complete		
- 1	Pro	posed O	utcom	е	F	Perfo	nce N	1eas	sure	!		Ac	tua	Outcor	ne		
21A G	ener:	al Program <i>i</i>	Δdministrat	tion 57(0 206		_	Matrix Codes									
21/(0	CHER	ai i rogrami	, tarriiriisti at	cion 57	0.200												
Matrix	(Cod	es					▼	Matrix Codes									
Matrix	c Cod	es				▼	Matrix Codes								▼		
	HOP\	MΑ	Pro	posed	l Amt.	1	2,990.0	00		Fund	Sour	ce.	Prop	osed	l Amt.		
7	HOPWA			Proposed Amt. Actual Amount			•			rana	Jour				mount		
Year	Fund Source:		Pro	Proposed						Fund	Sour	ce: 🔻	Prop	osed	l Amt.		
			Act	ual Ar	mount										mount		
Program			Pro	posec	l Unit	s				Acco	ompl. Type: ▼		Proposed Units		Units		
g	Accompl. Type:			ual U						ACCO	pi. I	, pc. +	Actual Units				
2	Accompl. Type:				ed Units					Acco	mnl T	[vne: ▼			Units		
Δ.	,,,,,,,	pi. rype.	I	ual Ur						Accompl. 7		.p., 13pc. •		Actual Units			

Proj	ect N	lame:	HOPW.	A Proj	ect Spor	nsor	Adminis	strat	ion		_						
Desc					ject #:			UOG Code: ate these funds for administrative expenses associated with									
		e of Housin Inding.	ng and Ne	eighbor	hood Serv	vices v	vill alloca	te the	se fur	nds fo	or adminis	trative	e exp	enses asso	ociate	ed with	
Loca	tion				Priority Need Category												
Sprin	ngfield	d, MA			Select one:				Plannir		_	V					
					Explanat	ion:											
Ехре	ected	l Complet	ion Dat	e:													
6/30,	/2006	6															
Nati	onal	Objective	e Codes:	:													
Not A	Applic	able		_													
P	roje	ct Primar	y Purpo	se:					Sp	ecific	: Objecti	ves					
Пн	elp th	e Homeless	:		1											•	
✓ H	elp Pe	ersons with	HIV/AIDS	;	1												
Пн	elp Pe	ersons with	Disabilitie:	s	2												
Ad	ddress	s Public Hou	using Need	ds	3												
	Accomplishments	Accompl. Type:			Proposed					Accompl. Type:			_	Proposed	i		
_					Underway								Underwa	У			
Project-level				Complete									Complete				
<u>•</u>		Accompl. Type:			Proposed					Accor	mpl. Type:		•	Proposed			
ţ					Underway									Underwa	у		
je					Complete									Complete	9		
7	00	Accompl. Type:		•	Proposed					Accor	mpl. Type:			Proposed			
_	Ą	, ,,			Underway Complete									Underway			
	`													Complete			
	Prop	osed O	utcom	1e	Per	form	nance I	1eas	sure			Actual Outcome					
31D A	Admin	istration - p	roject spo	onsor			▼	Matrix Codes								▼	
Matri	x Cod	es					•	Matrix Codes								•	
Matrix	x Cod	es					▼	Matrix Codes								▼	
	HOP\	WA	▼ Pro	oposed	l Amt.	30,31	10.00		Fund	Sourc	œ: ▼	Prop	osed	l Amt.			
۲ 1			Ac	tual Ar	nount							Actu	al Aı	mount			
Year	Fund Source:		Proposed]	Fund	Sourc	ce: 🔻	Prop	osed	l Amt.			
		Actual A		tual Ar				1 2.14 5541						tual Amount			
Program	Acco	mpl. Type:	▼ Pro	oposec	l Units				Accor	mpl. T	ype: 🔻	Prop	osed	Units			
ğ		7 71 22	Ac	tual U	nits						·•	Actu	al U	nits			
Prc	Acco	ompl. Type: Propose			l Units		Accor	mpl. T	ype: ▼	Prop	osed	osed Units					
_			Ac	tual Ur	nits	1				Actual Units							

Proj	ect N	lame:	HOPW.	Ά														
	cripti			IS Pro					UOG Code:									
					ce, short-term subsidies, and support services to households impacted by HIV / AIDS. Ian service providers in the tri-county area, Hampden, Hampshire, and Franklin county.													
Progi	rams	will be op	erated b	y huma	ın serv	vice prov	viders in the	e tri-c	county	/ area	a, Hampde	en, Ha	mpsl	nire, and F	rankli	n county.		
Loca	tion	:			Priority Need Category													
		-																
						Select	Homeless/HIV/AIDS							V				
					Explanation:													
Expe	ected	l Complet	ion Dat	e:														
6/30																		
		Objective	e Codes	:														
Not /	Applic	able		•	1													
P	roje	ct Primar	y Purpo	se:	Specific Objectives													
П	elp th	e Homeless			Increase range of housing options & related services for persons w/ special needs													
✓ H	elp Pe	ersons with	HIV/AIDS	;														
Пн	elp Pe	ersons with	Disabilitie:	ıs	2													
A	ddres	s Public Hou	using Need	ds	3													
	Accomplishments	04 Households			Prop	osed	270			Acco	mpl. Type:		_	Proposed	i			
_		_			Underway								·	Underwa	у			
Project-level					Complete									Complete				
e		Accompl. Type:			Proposed					Acco	mpl. Type:		•	Proposed Underway				
S. S.					Underway													
oje		Accompl. Type:		Complete									Complete	9				
Pr	CO			Proposed Underway					Acco	mpl. Type:	Type: ▼		Proposed Underway					
	Ac											ı						
					Complete									Complete	9			
	Pro	posed O	utcom	1e		Perfor	mance I	Measure				Actual Outcome						
31F 9	Suppo	rtive service	<u> </u>				_	Matrix Codes								▼		
	x Cod		-					Matrix Codes Matrix Codes										
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ויומנוו			n			Matr	ix coa	೮১		1_				▼				
∺	HOP	WA		oposed			2,700.00	4	Fund	Sour	ce:	_		d Amt.				
Year	Actual A							4	_			_		mount				
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				tual A				1				i		Amount				
Program	/ tooop.i / poi			oposed		S		-	Acco	mpl. T	ype: 🔻	Proposed Units Actual Units						
O	Actual Accompl. Type: Propo							-			_	1						
<u>-</u>				oposed tual III		.5		1	Acco	mpl. T	ype:		Proposed Units					

Proj	ect N	lame:	American	Drear	n Dow	vnpay	ment	Initi	ative	9						
	cripti		IDIS P							Cod						
			ime homebuy													
assis	tance	e (down pa	ayment and c	osing (cost) at	t time o	of closir	ng. P	rogra	m wil	ll be opera	ted by	/ the	Office of I	Housir	ıg.
Loca	tion	:							Prio	rity N	leed Cate	gory				
Sprin	ngfield	d, MA						,	Junor	Occur	pied Housin					
					Sele	ct on	e:	,	JWITEI	Occu	pieu Housiii	iy			_	
				Exp	lanatio	on:										
Expe	ected	l Complet	tion Date:													
	/2006															
		Objective	e Codes:													
Not /	Applic	able	•	7												
									_							
			y Purpose:		1_			_			c Objectiv					
	•	e Homeless		1	Increas	ise the a	ıvailabilit	ty of a	fforda	ble ow	vner housing	g				
_	•	ersons with	-	2												▼
<u> </u>	elp Pe	ersons with	Disabilities	<u></u>												
A	ddress	s Public Hou	using Needs	3												
		10 Housin	g Units	Pro	posed	30				Acco	mpl. Type:		_	Proposed		
l _	nts			Und	lerway	,								Underwa	у	
Project-level	Accomplishments			Con	nplete									Complete	۽	
<u>•</u>	h	Accompl.	Гуре:	Pro	posed					Accoi	mpl. Type:		•	Proposed	1	
t	<u>lis</u>		,,	Und	lerway	,					. ,.		1	Underwa	у	
je	n			Con	nplete									Complete	2	
S	Ö	Accompl.	Tyne:	Pro	posed					Δασοι	mpl. Type:		\blacksquare	Proposed		
_	ACC	Accompi.	турс.		lerway	,				Accor	при турсі		*	Underwa		
	1			-	nplete									Complete	-	
	Proi	posed C	utcome				nce N	leas	ure			Δc	tual	Outcor		
<u>'</u>		Josea e	decome			<u> </u>	1100 1	icas	<u> </u>				Luu	- Outcoi	<u> </u>	
13 Di	roct H	lomeowner	ship Assistance	570.20	1(n)			Matri	x Cod	00						
			Silip Assistance	370.20	1(11)											
Matri	x Cod	es					V	Matri	x Cod	es						▼
Matri	x Cod	es					_	Matri	x Cod	es						—
	НОМ	E	Propos	ed An	nt. 4	49,988.	.00		Fund	Sourc	ce: ▼	Prop	osed	l Amt.		
ır 1			Actual	Amou	nt							Actu	al A	mount		
Year	Fund	Source:	Propos	ed An	nt.				Fund	Sourc	ce: 🔻	Prop	osed	l Amt.		
			Actual	Amou	nt							Actu	al A	mount		
Program	Acco	mpl. Type:	Propos	ed Un	its				Acco	mpl. T	ype: ▼	Prop	osed	l Units		
g		, ,,	Actual	Units								Actu	al U	nits		
70	Acco	mpl. Type:	Propos	ed Un	its				Acco	mpl. T	ype:	Prop	osed	Units		
-		, /F	Actual	Units						•	. •	Actu	al U	nits		

Proje	ect N	lame:	CDBG Adm	ninisti	ration										
Desc			IDIS P					ung	Cod	۵.					
			unity Develop			e these fund	ls for				ecutio	n of	the CDBG	progr	am.
			anagement ar								ccatio	0.	and obbo	progr	u,
Loca	tion	<u>.</u>						Prio	rity N	Need Cate	egory				
		<u>-</u>													
					Select	t one:		Plannii	ng/Ad	ministration	1			_	▼
				Exp	lanatio	า:									
Evne	cted	l Complet	ion Date:												
6/30/			ion bate.	1											
		Objective	Codes:												
			Coucsi												
Not A	Applic	able	_	<u></u>											
Р	roje	ct Primar	y Purpose:					Sp	ecifi	c Objecti	ves				
Пн	elp th	e Homeless													_
l —	•	ersons with		1											
	•	ersons with	•	2											•
l —	•	s Public Hou													_
	Jules	S Public 1100	ising Needs	3									1		
	S	Accompl. T	ype:		posed				Acco	mpl. Type:		_	Proposed		
_	nt				lerway								Underwa	-	
Project-level	Accomplishments		_	Con	nplete							,	Complete	9	
 	shi	Accompl. T	ype:		posed				Acco	mpl. Type:			Proposed		
t	ij			Und	lerway								Underwa	у	
Q.	m			Con	nplete							_	Complete	9	
Pr	CO	Accompl. T	ype:	Pro	posed				Acco	mpl. Type:		-	Proposed	i	
	Ac			Und	lerway								Underwa	у	
				Con	nplete								Complete	9	
	Pro	posed O	utcome		Perfo	rmance N	Meas	sure	!		Ac	tua	l Outcor	ne	
214 (ener:	al Program A	Administration 5	70 206		~	Matri	x Cod	es						~
			tarriiriisti atiori s	770.200		·									
Matrix	x Cod	es				~	Matri	x Cod	es						V
Matrix	x Cod	es				▼	Matri	x Cod	es						▼
	CDBC	G	▼ Propos	ed An	nt. 1,0	25,141.80		Fund	Sour	ce:	Prop	ose	d Amt.		
۲ 1			Actual	Amou	nt						Actu	al A	mount		
Year	Fund	Source:	▼ Propos	ed An	nt.			Fund	Sour	ce:	Prop	ose	d Amt.		
			Actual	Amou	nt						Actu	al A	mount		
Program	Acco	mpl. Type:	Propos	ed Un	its			Acco	mpl. T	vpe:	Prop	ose	d Units		
g	500		Actual					1.555		,,,,,,	Actu				
2	Acco	mpl. Type:	▼ Propos		its			Acco	mpl. T	Type: ▼			d Units		
4		r /F-2.	Actual							, r -	Actu				

Grantee Name: City of Springfield

CPMP Version 1.3

Proj	ect N	lame:	Bon	d Payme	ent											
Desc	cripti	ion:		IDIS Pro	ject	#:			UOG	Cod	e:					
Fund	ling w	vill be used	d to p	ay debt se	ervice	on City	Bonds.									
Loca	ition	:							Prio	rity N	leed (Category	,			
									Priorit	v Neer	d Cate	iorv				
						Select	t one:		rione	y NCCC	a categ	JOI Y				
					Exp	lanatior	1:									
Expe	ected	l Complet	tion [Date:												
6/30	/200	6														
Nati	onal	Objective	e Cod	les:												
SBS				_	l											
					1											
P	roje	ct Primar	y Pur	rpose:		1			Sp	ecifi	c Obj	ectives				
Пн	elp th	e Homeless	3		1	Improve	quality / incr	ease o	luantit	y of p	ublic in	nprovemer	nts for	lower incom	e per	rsons 🔻
ПН	elp Pe	ersons with	HIV/A	IDS												
Пн	elp Pe	ersons with	Disabi	lities	2											
□ A	ddres	s Public Hou	using N	Needs	3											▼
		11 Public F	- ciliti	-s T		osed	1	1		٨٥٥٥	mal T	(DO)		Proposed		
	ts	11 Public r	-aciliue	es <u> </u>		erway	1			ACCO	mpl. T	ype:		Underwa		
<u>a</u>	en					plete								Complete		
Project-level	Accomplishments												7_	Proposed		
Ţ	ish	Accompl. 7	lype:			osed erway				Acco	mpl. T	ype:	-	Underwa		
ec	pl					ei way iplete								Complete		
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	4					erway								Underwa Complete		
-	D				Con	plete		4				Α.				
	Pro	posed C	utc	ome		Регто	rmance M	1eas	sure	1		A	tua	I Outcon	ne	
								1								
04 Cl	earan	ce and Dem	nolition	570.201(d)		▼	Matr	ix Cod	es						•
Matri	x Cod	es					▼	Matr	ix Cod	es						_
Matri	x Cod	00							ix Cod							
Maul	X COU	es	-				V	Mau	ix Cou	C S						▼
1	CDBC	G	▼	Propose			7,398.76		Fund	Sour	ce:			d Amt.		
				Actual A				4						mount		
Year	Fund	l Source:	_	Propose				_	Fund	Sour	ce:	` 		d Amt.		
				Actual A	mou	nt		ļ				Acti	ıal A	mount		
Program	Acco	mpl. Type:	•	Propose	d Uni	its			Acco	mpl. T	Гуре:	₩Pro	pose	d Units		
ıgc				Actual U	nits							Acti	ıal U	nits		
Pr	Acco	mpl. Type:	▼	Propose	d Uni	its			Acco	mpl. T	Гуре:	Pro	pose	d Units		
_				Actual U	nits							Acti	ıal U	nits		

Proj	ect N	lame:	Vaca	ant Lot (Cleanup)											
	cripti			IDIS Pro						Code							
Fund	ling to	o execute	lot cle	eaning cou	urt orders	on bl	ighted pro	pertie	s with	nin CE	O eligible a	areas.					
	tion	: d, MA - CD	NDC +-	aract.					Prior	rity N	leed Cate	gory					
areas	_	u, MA - CD	יםם נמ	arget	60	last	one:		Other							•	
					56	iect	one.								-	,	
					Explana	tion											
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		l Complet	ion D	ate:	Code E	more	cement										
	/200		- 6- 4	<u> </u>													
Nati	onai	Objective	e Coa	es:													
LMA				_	_												
P	roje	ct Primary	y Pur	pose:					Sp	ecific	: Objectiv	ves					
		e Homeless	•		4 Imr	rove a	uality / incr	ease o					s for	lower incom	e per	sons	—
_		ersons with I		IDS	1		,			,							
_		ersons with I			2												▼
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	uui es.	3 T ablic 1 loa	ising iv	iccus	3												
	Ŋ	10 Housing	y Units	▼	Propose		50	-		Accor	mpl. Type:		▼	Proposed			
40	ant				Underw	-								Underwa	-		
Project-level	Accomplishments				Comple									Complete			
Ţ	sh	Accompl. T	уре:	~	Propose					Accor	mpl. Type:		▼	Proposed			
ec	pli				Underw									Underwa			
. <u>5</u>	m				Comple									Complete			
۵	S	Accompl. T	уре:	~	Propose					Accor	mpl. Type:		▼	Proposed			
	A				Underw									Underwa			
	D				Comple									Complete			
	Pro	posed O	utco	ome	Pe	rtori	mance I	чеаѕ	sure			AC	tua	Outcor	ne		
15 Cc	ode Er	nforcement!	570.20)2(c)			•	Matr	ix Code	es							~
Matri	x Cod	es					•	Matr	ix Code	es							•
Matri	x Cod	es					~	Matr	ix Code	es							•
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r 1	CDD	.		Actual A					i dila	Joure		_		mount			
Year	Fund	Source:	•	Propose	d Amt.				Fund	Sourc	ce: 🔻	Prop	osed	d Amt.			
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Program	Acco	mpl. Type:	V	Propose	d Units				Accor	mpl. T	vpe: ▼	Prop	osed	Units			
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ro	Acco	mpl. Type:		Propose					Acco	mpl. T	ype: 🔻			d Units			
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Proj	ect N	lame:	Brown	ifields												
	cripti				ject #:				UOG	Cod	e:					
Matc	hing	funds for a	a Browni	fields gr	rant											
_																
	tion								Prior	rity N	leed Cate	gory				
CDBC	s targ	get areas			Sal	oot 4	one:		Other							▼
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_					_		conton	innte	ما منا							
		l Complet	tion Dat	te:	Clean-u	ıb oı	contam	mate	eu Sii	tes.						
6/30																
Nati	onai	Objective	e Coaes) :												
LMA				_												
P	roje	ct Primar	v Purpo	se:					Sp	ecific	c Objectiv	/es				
		e Homeless			Rem	ediate	and redeve	elon br								~
_	•	ersons with		;	1	calacc	dia react	стор ы	OWITH	Jido						
		ersons with			2											▼
	•															_
A	aares	s Public Hou	ising Nee	as	3											·
	(A	11 Public F	acilities	•	Propose	d	5			Accor	mpl. Type:		▼	Proposed	1	
_	nts				Underwa	-								Underwa		
Project-level	Accomplishments				Complet	e								Complete	•	
÷	shr	Accompl. T	Гуре:	▼	Propose	d				Accor	mpl. Type:		•	Proposed	ı	
ಜ್ಞ	Jis				Underwa	ay								Underwa	у	
oj.	m				Complet	e								Complete	•	
P	CO	Accompl. T	Гуре:	▼	Propose	d				Accor	mpl. Type:		•	Proposed	1	
	Ac				Underwa	ay								Underwa	у	
					Complet	e								Complete	•	
	Pro	posed O	utcon	ne	Pei	forr	nance I	Meas	sure			Act	tua	Outcor	ne	
04A (Clean-	up of Conta	minated :	Sites 570	0.201(d)		•	Matr	ix Code	es						▼
Matri	x Cod	es					•	Matr	ix Code	es						▼
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	i dild	Jource.	· II—	tual A				1	, and	Jourt				mount		
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Š	Acco	mpl. Type:			d Units				Acco	mpl. T	vne:			Units		
Ф	٦٠٠٠	pi. Type.		tual U					٦٠٠٠	iiipii I	, pc. •	Actu				

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Proje	ect N	Name:	Capital In	nprove	ement	t Pro	ojects									
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Loca		:							Prio	rity N	Need Cate	gory				
Old F	Hill								Infract	tructur	ro					
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Р	roje	ct Primar	y Purpose:						Sp	ecifi	c Objectiv	ves				
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Grantee Name: City of Springfield

CPMP Version 1.3

Proj	ect N	lame:	Gra	ffiti													
Desc	ripti	ion:		IDIS Pro	ject	#:			UOG	Code	e:						
Provi	ide m	aterials ar	nd su	pplies for v	volun	teer grou	ps to remo	ve gr	affiti v	vithin	CD eligib	ole nei	ghbo	rhoods			
Loca									Prior	ity N	leed Cate	egory					
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Grantee Name: City of Springfield

CPMP Version 1.3

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Proj	ect N	lame:	Tech	nnical As	ssist	ance											
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Grantee Name: City of Springfield

CPMP Version 1.3

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7	Acco	mpl. Type:	Propose		ts			Acco	mpl. T	ype: ▼			Units		
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Loca									T	Prior	ity Ne	ed Cate	egory					
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		ple/High; 1				Selec	ct o	ne:										
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05D Y	outh/	Services 57	0.201	(e)				▼	Matri	ix Code	es							▼
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incor	ne fa	milies to r	eceiv	e a one tir	ne de	elivery	of e	mergency	fuel.									
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Loca			arget areas					П	Prio	rity N	leed Cate	egory				
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Proj	ect N	lame:	Hon	neless S	ervices													
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home	eless	Departme outreach v to external	vorke	ers includii	ng case r	nanag	ement, ref	erral	servic	es an	d job pla	cemen	t. T	he workers		be		
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Proj	ect N	lame:	Mediati	on Se	ervic	es										
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LMC				_												
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			Health & Huma			provide se	rvices	and	outre	each to Cit	y resi	dents	s per Fair H	Housi	ng laws.
The _I	progr	am will tar	get CDBG elig	ible a	reas.										
Loca							1	Prio	rity N	Need Cate	gory				
non-	CRDC	O - NRSA			.			Public	Servio	ces					
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Project-level	Accomplishments			Con	nplete								Complete	е	
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Proj	ect N	Name:	Infa	nt Morta	ality	Preve	entio	n Prog	ram										
Desc	cripti	ion:	IDIS Pro	ject	#:				UOG	Cod	e:	UOG	Co	de					
		rtment of l															ealth	servi	ices
to m	other	rs, infants,	child	ren and a	doles	cents ir	n Spr	ingfield.	The	progr	am w	ill tar	rget C	DBG	eligil	ole areas.			
Loca	ition	:								Prio	rity N	leed	Cate	gory					
non-	CBDC	O - NRSA								D 11:									
						Selec	ct oı	ne:		Public	Servic	es					_		
					Exp	lanatio	on:												
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LMC																			
P	roje	ct Primar	y Pur	pose:						Sp	ecific	c Obj	ectiv	es					
□н	elp th	e Homeless	;		1	Improv	ve the	services f	or lov	v/mod	incom	ne per	sons						~
□н	elp Pe	ersons with	HIV/AI	IDS	┝╌														
□н	elp Pe	ersons with	Disabil	ities	2														
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ect	pli				-	erway			-							Underwa	_		
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05M	Health	n Services 5	70.201	.(e)				•	Matr	ix Cod	es								•
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r	Acco	mpl. Type:		Propose		ts				Acco	mpl. T	vpe:				Units			
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Proj	ect N	lame:	At F	Risk Hon	<u>าeles</u>	S											
Des	cripti	ion:		IDIS Pro	ject :	#:			UOG	Cod	e: UO	G Cod	de				
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		rovide full serv													
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hous	ıng e	ducation to at-	risk reside	nts of	Springfie	Id									
Loca	tion	:						Priorit	y Nee	ed Cate	gory				
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inciu	ae ne	ealth servi	ces.													
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Loca								_	Prio	rity N	eed Cate	egory				
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Proj	ect N	lame:	Youth	n Devel	lopme	nt Pro	gram									
	cripti			DIS Pro					UOG			G Coo				
							son Square									
					egate,	socializ	e and parti	cipate	e in vi	olenc	e prevent	tion, s	ubsta	ance abuse	prog	ırams
and	prope	er nutrition	i activiti	ies.												
	tion								Prior	ity N	eed Cate	egory				
) - Mason	Square	;					Public S	Condo	00					
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Proj	ect N	Name:	Hon	neless M	eals Pro	gran	n									
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	repar /wee	e and prov k.	vide n			he H	omeless S	helter	The	e meal	s will be	provid	led t	hree times	per o	day, 5
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Desc	ripti	ion:		IDIS Pro	ject	#:			UOG	Code	: UO	G Co	de				
Adult	base	ed education	on cla	ass that w	ill pro	vide ABE	E,ESL and G	ED in	struct	ion.							
Loca								1	Prior	rity No	eed Cat	egory					
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Matrix	x Code	es					_	Matr	ix Code	25						_	Ť
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Proj	ect N	lame:	Culina	ary Art	s Trai	ining P	rogram									
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							ee meals/	day fo	or resid	lent	s at the Fr	iends	of th	ne Homeles	s Sh	elter.
								als Pro	gram.	The	e program	will c	onsi	st of consi	st of	a
minii	mum	of 25 hour	rs/week	k of educ	cationa	l training].									
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		Objective	e Code	s:												
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LMC]											
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ЩН	elp Pe	ersons with I	HIV/AID	S												~
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Grantee Name: City of Springfield

			CPMP Version 1.3										
Proj	ect N	lame:	After Scho	ol and	Summ	er Fun C	lub						
Desc	cripti	ion:	IDIS P	roject #	#:			UOG Co	de: UO	G Code			
			ram to serve										
			lp youth prep	are the	mselves t	o become	healt	hy, produ	ctive adult	s. Serve	s primarily l	ow-inc	come
youtl	h fror	n the Nort	h End.										
Loca	tion	:						Priority	Need Cate	egorv			
		orth End								-31			-
					Select	one:		Public Serv	ices			_	▼
				Expl	anation:								
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6/30			Codoci										
Ivati	Ullai	Objective	coues.	_									
LMC			_	<u> </u>									
Р	roje	ct Primar	y Purpose:					Specif	ic Objecti	ves			
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□н	elp Pe	ersons with I	Disabilities	2,									Ť
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05D \	Youth	Services 57	0.201(e)			▼	Matr	ix Codes					V
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□не	elp Pe	ersons with	Disabilities	2											V
□ Ac	ddres	s Public Hou	ising Needs	3.											•
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Matrix	x Cod	es				V	Matri	x Code	es						▼
Matrix	x Cod	es				▼	Matri	x Code	es						▼
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Proj	ect N	lame:	After Sch	ool F	Recreat	ion	Program	1								
Desc	ripti	ion:	IDIS	Proje	ct #:				UOG	Cod	e : UO	G Co	de			
			igh quality a	and sa	afe after	scho	ol servicie	s to y	outh	betw	een the ag	ges 5-	14.	The progra	m is l	neld at
the E	Bright	wood Scho	ool.													
Loca									Prior	ity N	leed Cate	gory				
non-	CBDC) - North E	ind						Public :	Servic	°AC					_
					Sele	ect	one:		i abiic i	oci vic	.03				_	
				E	xplanat	ion:										
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LMC				$\overline{}$												
P	roje	ct Primary	y Purpose:						Sp	ecific	c Objectiv	ves				
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030	5D Youth Services 570.201(e)							Mau	ix Coue	:5						V
Matri	x Cod	es					▼	Matri	ix Code	es						▼
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Grantee Name: City of Springfield

CPMP Version 1.3

Proj	ect N	lame:	Loaves a	and F	Fishes											
Desc	ripti	ion:	IDIS	Proj	ject #:				UOG	Cod	e: UO	G Co	de			
			neals to the			at ris	k homeles	s in S	pring	field.	The soup	kitch	en w	ill operate	seve	n days
per v	veek	providing	2 meals pe	er day	'.											
Loca								1	Prior	ity N	leed Cate	gory				
CBD	O - N	RSA				_			Public	Servic	ces					\blacksquare
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Expe	ected	l Complet	ion Date:													
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Пн	elp Pe	ersons with I	Disabilities		2											
	•	s Public Hou			3											▼
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	S.	01 People			Propose Underw		1000			Acco	mpl. Type:			Proposed Underwa		
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	PIU	poseu o	utcome		PE	11011	manice r	ieas	<u>sui e</u>			AC	tua	Outcor	116	
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Proj	ect N	lame:	Therapeution	Recre	eation								
Desc	cripti	ion:	IDIS Pro	ject #:				UOG Co	de: UO	G Code			
			used to admini			recreation	prog	ram for s	pecial need	s children	and young	adult	s. Camp
parti	cipan	ts are resid	dents of the O	d Hill, N	1cKnight	, North Er	nd, Si	x Corners	and Bay n	eighborho	ods.		
Loca	tion	•						Priority	Need Cate	egory			
			Knight, North						TTOOL CUL				
		Corners and	J ,	S	elect	one:		Other					▼
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		e Homeless		. Ir	mprove a	uality / incr	ease c	<u> </u>	neighborhoo		or low-incom	ne ners	ons 🔻
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	•	ersons with C		2									•
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Desc	ripti	ion:		IDIS Pro	ject	#:			UOG	Code:	UOC	G Co	de				
														l personnel	and		
suppl	lies/c	chemicals.	The	pools are	locat	ed in and	the progra	ım wil	ll targe	et youth	in CDE	3G elig	gible	areas.			
Loca									Prior	ity Nee	d Cate	gory					
non-0	CRDC) - NRSA				6-1			Public 9	Services						▼	
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Proje	ect N	Name:	Senior			•										
Desc					ject #					Cod		G Co				
				of th	e Pine	Point ne	eighborhoo	d to h	ielp m	nainta	in their q	uality	of lif	e. The pro	gram	ı will
inciud	ae ne	ealth servi	ces.													
_																
Loca		: ine Point						_	Prio	rity N	leed Cate	egory				
CBDC	J - PI	ine Point			_	`-lt			Public	Servic	es					
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Proj	ect N	lame:	Lati	no Empl	loyme	ent Assi	istance F	rogr)	am							
Desc	cripti	ion:		IDIS Pro	ject #	t:			UOG	Code	e: UO	G Coo	de			
Provi	ides s	supportive,	soci	al skills pr	ogram	to desig	ned to me	et the	e need:	s of S	Spanish s	peakin	g ind	dividuals.		
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CBD	O - N	RSA				Select	one:		Public S						_	▼
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Proje	ect N	lame:	Teens for A	IDS P	rogran	<u> </u>									
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			steem in decisi	ons reg	arding s	exual activ	/ity. `	Youth	s can p	articipa	e in th	nis pr	ogram wh	o are	currently
not e	nroll	ed in other	r programs.												
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Proj	ect N	lame:	Summer A	ctivit	ies Pro	ogra	ım									
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			primarily ber							increa	ase their s	ense	of se	lf-confiden	ce an	d self-
estee	em th	rough edu	ication, chara	cter de	evelopm	nent a	and socia	ıl skil	ls.							
Loca									Prio	rity N	Need Cate	egory				
CBD) - S	outh End							Public	Servic	res					
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		School during					s to p	oromote	posit	tive soci	al skills	s, le	adership s	kills,	career
oppo	rtuni	ties, educatio	n and subst	ance	abuse pre	vention.									
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Proje	ect N	lame:	Em	ploymen	t and	d Trai	inin	g Progr	am								
Desc				IDIS Pro							Code		G Co				
							plac	ement for	· low-i	ncom	e indiv	viduals t	hrough	пар	artnership	with	private
contr	actor	rs and pub	lic se	rvice prov	iders.												
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Project Name: Hampden County Daycare Alliance																	
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					opportunity to have a healthy childcare environment. The program will benefit gate caregivers or incarcerated mothers.												
Cilia	C 0	, receively	released, sa	rrogace	gate caregivers or medicerated mothers.												
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Loca			D. I. D.						Prio	rity N	leed Cate	egory	•				
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		O - primari							D. J. II.	C								
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